

【Appendix】

Positions, Duties and Responsibilities of Directors, Audit & Supervisory Committee Members and Executive Officers  
(As of after the General Shareholders' Meeting scheduled in June 2024)

Hitoshi Nagasawa	Chairman, Director	
Takaya Soga	President, Representative Director, President and Chief Executive Officer	Group Chief Executive Officer (GCEO)
Akira Kono	Representative Director, Executive Vice-President Executive Officer	Chief Financial Officer (CFO) , Chairman of Tramp Shipping Strategy Committee Chief Executive of Management Planning Headquarters, Chief Executive of ESG Strategy Headquarters Oversees Corporate Communication Group, IR Group, Corporate Planning Group, Group Management Promotion Group, Real Estate Development Group, Accounting Group, Finance Group, Cruise Enterprise Group, ESG Management Group and Decarbonization Group In charge of Research Group
Yutaka Higurashi	Director, Senior Managing Executive Officer	Chief Compliance Officer (CCO) , Chief Executive of General Affairs Headquarters Oversees General Affairs Group, Maritime Museum Group, Secretary and External Affairs Group, Human Resources Group, Internal Audit Chamber and Legal & Fair Trade Promotion Group
Eiichi Tanabe	Outside Director (Part-time), Independent Director	
Nobukatsu Kanehara	Outside Director (Part-time), Independent Director	
Satoko Shisai	Outside Director (Part-time), Independent Director	
Eiichi Takahashi	Director, Audit & Supervisory Committee Member (Full-time)	
Keiko Kosugi	Director, Audit & Supervisory Committee Member (Full-time)	
Hiroshi Nakaso	Outside Director, Audit & Supervisory Committee Member (Part-time), Independent Director	
Satoko Kuwabara	Outside Director, Audit & Supervisory Committee Member (Part-time), Independent Director	
Tatsumi Yamada	Outside Director, Audit & Supervisory Committee Member (Part-time), Independent Director	
Nobuhiro Kashima	Senior Managing Executive Officer	Chairman of Group IT Strategy Committee Chief Executive of Technical Headquarters (Chairman of Technology Strategy Committee) Oversees Marine Group, Technical Group, Technical HQ Management Group, DX Promotion Group and Ship Business Group In charge of Innovation Promotion Group
Yutaka Ikeda	Managing Executive Officer	Chief Executive of Automotive Business Headquarters Oversees Car Carrier Group, Automotive Business Management Group, Auto Logistics Group and Automotive Quality Control Group In charge of Nagoya Branch, Russia Region and Africa Region
Hiroaki Nishiyama	Managing Executive Officer	Chief Executive of Dry Bulk Division Oversees Dry Bulk & Energy Business Co-ordination Group, Dry Bulk Marine Quality Control Group, Iron Ore & Coal Group, Global Mineral Resources Group, Trumper Group, Bulk & Projects Carriers Group and Dry Bulk Operation Group In charge of Forest Products Group and India Region
Hisaya Higuchi	Managing Executive Officer	Chief Safety Officer (Marine) (CSO (Marine)) Deputy Chief Executive of Technical Headquarters In charge of Marine Group Assists the Officer who is in charge of Human Resources Group (matters related to personnel affairs and operation of seafarers)
Hironobu Watanabe	Managing Executive Officer	Chief Executive of Energy Division Oversees Tanker Group, LNG Group, Offshore Business Group, Fuel Group, Green Business Group, Fuel Solution Group and Next Generation Fuel Business Group In charge of Energy Co-ordination Group, Hokkaido Branch, Akita Branch, Kyushu Branch and Middle-East Region
Takuji Banno	Managing Executive Officer	Chief Executive of Liner & Logistics Headquarters Oversees Liner Group, Logistics Group and Harbour Group In charge of Air Freighter Business Group, Yokohama Branch, Kansai Branch and Latin America Region
Yasunobu Suzuki	Managing Executive Officer	Chief Human Resources Officer (CHRO) Deputy Chief Executive of General Affairs Headquarters In charge of General Affairs Group, Maritime Museum Group, Secretary and External Affairs Group and Human Resources Group
Yuko Tsutsui	Executive Officer	Chairperson of ESG Strategy Committee, Executive Chief of Environmental Management (ECEM) Deputy Chief Executive of ESG Strategy Headquarters In charge of ESG Management Group and Decarbonization Group

Patrick Brennan Jr.	Executive Officer	NYK GROUP AMERICAS INC. CEO, NYK BULKSHIP (ATLANTIC) N.V. Director
Kenichiro Sutoh	Executive Officer	Deputy Chief Compliance Officer (Deputy CCO) In charge of Internal Audit Chamber, Legal & Fair Trade Promotion Group and Group Management Promotion Group
Toshi Nakamura	Executive Officer	In charge of Technical HQ Management Group and Ship Business Group
Hiroaki Ohashi	Executive Officer	NYK SHIPMANAGEMENT PTE LTD Chairman and CEO
Shinichi Yanagisawa	Executive Officer	In charge of Dry Bulk & Energy Business Co-ordination Group, Dry Bulk Marine Quality Control Group, Trumper Group, Bulk & Project Carriers Group and Dry Bulk Operation Group
Shogo Terajima	Executive Officer	In charge of Liner Group, Logistics Group and Harbour Group General Manager of Liner Group
Mie Sugano	Executive Officer	In charge of Car Carrier Group, Automotive Business Management Group, Auto Logistics Group and Automotive Quality Control Group
Yasuyuki Takahashi	Executive Officer	Group Chief Information Officer (GCIO) , Chief Information Officer (CIO) , Vice-Chairman of Group IT Strategy Committee In charge of DX Promotion Group
Takashi Yamamoto	Executive Officer	In charge of Corporate Communication Group, IR Group, Accounting Group and Finance Group
Katsuhiko Haruna	Executive Officer	NYK CRUISES CO., LTD. Senior Managing Executive Officer
Tsutomu Yokoyama	Executive Officer	In charge of Offshore Business Group and Green Business Group Assists the Officer who is in charge of Next Generation Fuel Business Group General Manager of Green Business Group
Tomotaka Aso	Executive Officer	Deputy Chief Executive of Management Planning Headquarters Assists the Officer who oversees Corporate Communication Group, IR Group, Group Management Promotion Group, Accounting Group and Finance Group In charge of Corporate Planning Group, Real Estate Development Group and Cruise Enterprise Group
Yasuyuki Inami	Executive Officer	In charge of LNG Group General Manager of LNG Group
Takeshi Kondo	Executive Officer	Chief Sales Officer (CSO) , Director, Executive Officer of YUSEN LOGISTICS CO., LTD.
Nobuaki Sumida	Executive Officer	In charge of Iron Ore & Coal Group and Global Mineral Resources Group General Manger of Iron Ore & Coal Group and Global Mineral Resources Group
Atsuhiko Kurosawa	Executive Officer	In charge of Fuel Solution Group and Next Generation Fuel Business Group General Manager of Fuel Solution Group
Ryutaro Okuzawa	Executive Officer	In charge of Tanker Group and Fuel Group General Manager of Tanker Group
Hiroyuki Noma	Executive Officer	South Asia Region Head NYK GROUP SOUTH ASIA PTE. LTD. Managing Director
Yasushi Yamamoto	Executive Officer	In charge of Technical Group General Manager of Technical Group
Carl-Johan Hagman	Executive Officer	NYK GROUP EUROPE LTD. President and CEO