

【Appendix 1】

Positions, Duties and Responsibilities of Directors, Audit & Supervisory Board Members and Executive Officers  
(As of 1st April, 2023)

Hitoshi Nagasawa	Chairman, Director	
Takaya Soga	President, Representative Director, President and Chief Executive Officer	Group Chief Executive Officer (GCEO)
Hiroki Harada	Representative Director	Vice Chairman and Director, Core Management Board Member of YUSEN LOGISTICS CO., LTD.
Yutaka Higurashi	Director, Senior Managing Executive Officer	Chief Compliance Officer, Chief Human Resource Officer Chief Executive of General Affairs Headquarters Oversees General Affairs Group, Maritime Museum Group, Secretary and External Affairs Group, Human Resources Group, Internal Audit Chamber and Legal & Fair Trade Promotion Group
Tadaaki Naito	Director	
Yoshihiro Katayama	Chief Outside Director (Part-time), Independent Director	
Hiroko Kuniya	Outside Director (Part-time), Independent Director	
Eiichi Tanabe	Outside Director (Part-time), Independent Director	
Akira Kono	Executive Vice-President Executive Officer	Chief Financial Officer, Chairman of Tramp Shipping Strategy Committee Chief Executive of Management Planning Headquarters Corporate Communication Group, IR Group, Corporate Planning Group, Group Management Promotion Group, Real Estate Development Group, Accounting Group, Finance Group and Cruise Enterprise Group In charge of Research Group Chief Executive of ESG Strategy Headquarters ESG Management Group and Decarbonization Group
Nobuhiro Kashima	Senior Managing Executive Officer	Chairman of Group IT Strategy Committee Chief Executive of Technical Headquarters Chairman of Technology Strategy Committee Oversees Marine Group, Technical Group, Technical HQ Management Group, DX Promotion Group and Ship Business Group In charge of Innovation Promotion Group
Hiroshi Kubota	Managing Executive Officer	South Asia Region Head NYK GROUP SOUTH ASIA PTE. LTD. Managing Director
Yutaka Ikeda	Managing Executive Officer	Chief Executive of Automotive Business Headquarters Oversees Car Carrier Group, Automotive Business Management Group and Automotive Quality Control Group In charge of Auto-Logistics Group, Nagoya Branch, Russia Region and Africa Region
Hiroaki Nishiyama	Managing Executive Officer	Chief Executive of Dry Bulk Division Oversees Dry Bulk & Energy Business Co-ordination Group, Dry Bulk Marine Quality Control Group, Ore & Coal Group, Global Mineral Resources Group and Dry Bulk Operation Group In charge of Forest Products Group, Trumper Group and Bulk & Projects Carriers Group, India Region
Hisaya Higuchi	Managing Executive Officer	Chief Safety Officer (Marine) Assists the Officer who oversees Marine Group and Human Resources Group (matters related to personnel affairs and operation of seafarers)
Hironobu Watanabe	Managing Executive Officer	Chief Executive of Energy Division Oversees Energy Co-ordination Group, Tanker Group, LNG Group, Fuel Group and Green Business Group In charge of Offshore Business Group, Fuel Solution Group, Akita Branch, Kyushu Branch and Middle-East Region
Takuji Banno	Managing Executive Officer	Chief Executive of Liner & Logistics Headquarters Oversees Liner Group, Logistics Group and Harbour Group In charge of Air Freighter Business Group, Yokohama Branch, Kansai Branch and Latin America Region
Yuko Tsutsui	Executive Officer	Chairperson of ESG Strategy Committee, Executive Chief of Environmental Management Deputy Chief Executive of ESG Strategy Headquarters In charge of ESG Management Group and Decarbonization Group
Patrick Brennan Jr.	Executive Officer	NYK GROUP AMERICAS INC. CEO, NYK BULKSHIP (ATLANTIC) N.V. Director
Yasunobu Suzuki	Executive Officer	In charge of General Affairs Group, Maritime Museum Group, Secretary and External Affairs Group and Human Resources Group
Kenichiro Sutoh	Executive Officer	Deputy Chief Compliance Officer In charge of Internal Audit Chamber, Legal & Fair Trade Promotion Group and Group Management Promotion Group

Yuji Nishijima	Executive Officer	In charge of Energy Co-ordination Group, Tanker Group and Fuel Group
Toshi Nakamura	Executive Officer	In charge of Technical Group and Ship Business Group
Masahiro Takahashi	Executive Officer	In charge of Technical HQ Management Group Assists the Officer who is in charge of Decarbonization Group
Hiroaki Ohashi	Executive Officer	NYK SHIPMANAGEMENT PTE LTD Chairman and CEO
Shinichi Yanagisawa	Executive Officer	In charge of Dry Bulk & Energy Business Co-ordination Group, Dry Bulk Marine Quality Control Group, Global Mineral Resources Group and Dry Bulk Operation Group General Manager of Global Mineral Resources Group
Shogo Terajima	Executive Officer	In charge of Liner Group, Logistics Group and Harbour Group General Manager of Liner Group and Logistics Group
Mie Sugano	Executive Officer	In charge of Car Carrier Group, Automotive Business Management Group and Automotive Quality Control Group General Manager of Car Carrier Group and Automotive Business Management Group
Yasuyuki Takahashi	Executive Officer	Group Chief Information Officer, Chief Information Officer, Vice-Chairman of Group IT Strategy Committee In charge of DX Promotion Group
Takashi Yamamoto	Executive Officer	In charge of Corporate Communication Group, IR Group, Accounting Group and Finance Group
Chiaki Ota	Executive Officer	In charge of Ore & Coal Group Assists the Officer who is in charge of Fuel Solution Group (matters related to collaboration with Dry Bulk Division) General Manager of Ore & Coal Group
Katsuhiko Haruna	Executive Officer	In charge of Marine Group Assists the Officer who is in charge of Human Resources Group (matters related to personnel affairs and operation of seafarers) General Manager of Marine Group
Tsutomu Yokoyama	Executive Officer	In charge of Green Business Group Assists the Officer who is in charge of Offshore Business Group (matters related to No.2 Offshore Business Team) , Fuel Solution Group (matters related to Ammonia fuel) General Manager of Green Business Group
Tomotaka Aso	Executive Officer	Deputy Chief Executive of Management Planning Headquarters Assists the Officer who oversees Corporate Communication Group, IR Group, Group Management Promotion Group, Accounting Group and Finance Group In charge of Corporate Planning Group, Real Estate Development Group and Cruise Enterprise Group
Yasuyuki Inami	Executive Officer	In charge of LNG Group General Manager of LNG Group
Hiroyuki Homma	Executive Officer	Senior Managing Director of NIPPON CARGO AIRLINES CO., LTD.
Takeshi Kondo	Executive Officer	Chief Sales Officer, Director, Executive Officer of YUSEN LOGISTICS CO., LTD.
Noriko Miyamoto	Audit & Supervisory Board Member (Full-time)	
Eiichi Takahashi	Audit & Supervisory Board Member (Full-time)	
Hiroshi Nakaso	Outside Audit & Supervisory Board Member (Part-time)	
Satoko Kuwabara	Outside Audit & Supervisory Board Member (Part-time)	