

【Appendix 2】

Positions, Duties and Responsibilities of Directors, Audit & Supervisory Board Members and Executive Officers
(As of June, 2022 after 135th Ordinary General Meeting of Shareholders)

Tadaaki Naito	Chairman, Director	
Hitoshi Nagasawa	President, Representative Director, President and Chief Executive Officer	Chairperson of ESG Management Committee
Hiroki Harada	Representative Director Senior Managing Executive Officer	Chief Executive of Liner & Logistics Headquarters Oversees Liner Group, Logistics Group and Harbour Group In charge of Air Freighter Business Group, Yokohama Branch, Kansai Branch and Latin America Region
Takaya Soga	Director, Senior Managing Executive Officer	Chief Financial Officer Chief Executive of Management Planning Headquarters Oversees Automotive Transportation Headquarter, Corporate Communication Group, IR Group, Corporate Planning Group, Group Management Promotion Group, Real Estate Development Group, Accounting Group, Finance Group and Cruise Enterprise Group In charge of Research Group
Yutaka Higurashi	Director, Senior Managing Executive Officer	Chief Compliance Officer Chief Executive of General Affairs Headquarters Oversees General Affairs Group, Maritime Museum Group, Secretary Group, Government and Industrial Affairs Group, Human Resources Group, Internal Audit Chamber and Legal & Fair Trade Promotion Group
Yoshihiro Katayama	Chief Outside Director (Part-time), Independent Director	
Yuko Kuniya	Outside Director (Part-time), Independent Director	
Eiichi Tanabe	Outside Director (Part-time), Independent Director	
Tomoyuki Koyama	Senior Managing Executive Officer	Chief Safety Officer (Marine), Chief Information Officer, Chairman of Group IT Strategy Committee Chief Executive of Technical Headquarters Executive Chief of Environmental Management, Chairman of Technology Strategy Committee Oversees Marine Group, Technical Group, Environment Group, Innovation Promotion Group, Technical HQ Management Group and DX Promotion Group Assists the Officer who oversees Human Resources Group (matters related to personnel affairs and operation of seafarers)
Akira Kono	Senior Managing Executive Officer	Chairman of Tramp Shipping Strategy Committee Chief Executive of Energy Division Oversees Dry Bulk Division, Energy Co-ordination Group, Tanker Group, LNG Group, Offshore Business Group, Fuel Group and Green Business Group In charge of Akita Branch and Middle-East Region
Svein Steimler	Managing Executive Officer	NYK GROUP EUROPE LTD. President and CEO
Nobuhiro Kashima	Managing Executive Officer	Chief Executive of Dry Bulk Division Oversees Dry Bulk & Energy Business Co-ordination Group, Dry Bulk Marine Quality Control Group, Global Mineral Resources Group, Forest Products Group, Steaming Coal Group, Trumper Group, Bulk & Projects Carriers Group and Dry Bulk Operation Group Assists the Officer who oversees Green Business Group In charge of Iron Ore & Coal Group, Kyushu Branch and India Region
Toru Kamiyama	Managing Executive Officer	President and Representative Director of YUSEN LOGISTICS CO, LTD.
Hiroshi Kubota	Managing Executive Officer	South Asia Region Head NYK GROUP SOUTH ASIA PTE. LTD. Managing Director
Yutaka Ikeda	Managing Executive Officer	Chief Executive of Automotive Transportation Headquarters Oversees Car Carrier Group No.1, Car Carrier Group No.2 In charge of Auto-Logistics Group, Automotive Quality Control Group, Nagoya Branch, Russia Region and Africa Region
Hideki Suzuki	Executive Officer	Deputy Chief Information Officer In charge of Innovation Promotion Group and DX Promotion Group
Yuko Tsutsui	Executive Officer	In charge of ESG Management Promotion Group
Toru Maruyama	Executive Officer	In charge of Corporate Communication Group, IR Group, Accounting Group and Finance Group
Hiroaki Nishiyama	Executive Officer	In charge of Forests Products Group, Steaming Coal Group, Trumper Group and Bulk & Projects Carriers Group
Hisaya Higuchi	Executive Officer	In charge of Marine Group Assists the Officer who is in charge of Human Resources Group (matters related to personnel affairs and operation of seafarers)
Hironobu Watanabe	Executive Officer	In charge of LNG Group and Offshore Business Group
Patrick Brennan Jr.	Executive Officer	NYK GROUP AMERICAS INC. CEO, NYK BULKSHIP (ATLANTIC) N.V. Director
Kenichiro Sutoh	Executive Officer	Deputy Chief Compliance Officer In charge of Internal Audit Chamber, Legal & Fair Trade Promotion Group and Group Management Promotion Group
Yasunobu Suzuki	Executive Officer	In charge of General Affairs Group, Maritime Museum Group, Secretary Group, Government and Industrial Affairs Group and Human Resources Group
Yuji Nishijima	Executive Officer	In charge of Energy Co-ordination Group, Tanker Group and Fuel Group
Takuji Banno	Executive Officer	In charge of Corporate Planning Group, Real Estate Development Group and Cruise Enterprise Group
Toshi Nakamura	Executive Officer	In charge of Green Business Group and Technical Group
Keita Sataka	Executive Officer	Senior Executive Managing Director of NIPPON CARGO AIRLINES CO., LTD.
Masahiro Takahashi	Executive Officer	In charge of Environment Group and Technical HQ Management Group
Hiroaki Ohashi	Executive Officer	NYK SHIPMANAGEMENT PTE LTD Chairman and CEO
Shinichi Yanagisawa	Executive Officer	In charge of Dry Bulk & Energy Business Co-ordination Group, Dry Bulk Marine Quality Control Group, Global Mineral Resources Group and Dry Bulk Operation Group

		General Manager of Global Mineral Resources Group
Shogo Terajima	Executive Officer	In charge of Liner Group, Logistics Group and Harbour Group General Manger of Liner Group and Logistics Group
Mie Sugano	Executive Officer	In charge of Car Carrier Group No.1 and Car Carrier Group No.2 General Manager of Car Carrier Group No.1 and Car Carrier Group No.2

Noriko Miyamoto	Audit & Supervisory Board Member (Full-time)	
Eiichi Takahashi	Audit & Supervisory Board Member (Full-time)	
Hiroshi Nakaso	Audit & Supervisory Board Member (Part-time), Independent Director	
Satoko Kuwabara	Audit & Supervisory Board Member (Part-time), Independent Director	