

Positions, Duties and Responsibilities of Directors, Audit & Supervisory Board Members and Executive Officers

Tadaaki Naito	Chairman, Director, Chairman and Executive Officer	
Hitoshi Nagasawa	President, Representative Director, President and Chief Executive Officer	Chairperson of ESG Management Committee
Hiroki Harada	Representative Director, Senior Managing Executive Officer	Chief Executive of Liner & Logistics Headquarters (Liner & Logistics Headquarters: Liner Group, Logistics Group, Harbour Group and Air Freighter Business Group) Oversees Liner Group, Logistics Group and Harbour Group In charge of Air Freighter Business Group, Yokohama Branch, Kansai Branch and Latin America Region
Yutaka Higurashi	Director, Managing Executive Officer	Chief Compliance Officer Chief Executive of General Affairs Headquarters (General Affairs Headquarters: General Affairs Group, Maritime Museum Group, Secretary Group, Government and Industrial Affairs Group, Human Resources Group, Internal Audit Chamber and Legal & Fair Trade Promotion Group) Oversees General Affairs Group, Maritime Museum Group, Secretary Group, Government and Industrial Affairs Group, Human Resources Group, Internal Audit Chamber and Legal & Fair Trade Promotion Group
Hiroshi Kubota	Director, Managing Executive Officer	Chief Financial Officer Chief Executive of Management Planning Headquarters (Management Planning Headquarters: Corporate Communication Group, IR Group, Research Group, Corporate Planning Group, Group Management Promotion Group, Real Estate Development Group, Accounting Group, Finance Group and Cruise Enterprise Group) Oversees Corporate Communication Group, IR Group, Corporate Planning Group, Group Management Promotion Group, Real Estate Development Group, Accounting Group, Finance Group and Cruise Enterprise Group In charge of Research Group
Yoshihiro Katayama	Chief Outside Director (Part-time)	Independent Director
Hiroko Kuniya	Outside Director (Part-time)	Independent Director
Eiichi Tanabe	Outside Director (Part-time)	Independent Director
Tomoyuki Koyama	Senior Managing Executive Officer	Chief Safety Officer (Marine), Chief Information Officer, Chairman of Group IT Strategy Committee Chief Executive of Technical Headquarters (Technical Headquarters: Marine Group, Technical Group, Environment Group, Digitalization Group, Technical HQ Management Group and Information Planning Group) Executive Chief of Environmental Management, Chairman of Technology Strategy Committee Oversees Marine Group, Technical Group, Environment Group, Digitalization Group and Information Planning Group Assists the Officer who oversees Human Resources Group (matters related to personnel affairs and operation of seafarers) In charge of Technical HQ Management Group
Akira Kono	Senior Managing Executive Officer	Chairman of Tramp Shipping Strategy Committee Chief Executive of Energy Division (Energy Division: Tramp Co-ordination Group (matters related to the Energy Division), Energy Co-ordination Group, Tanker Group, LNG Group, Offshore Business Group, Fuel Group and Green Business Group) Oversees Dry Bulk Division, Energy Co-ordination Group, Tanker Group, LNG Group, Offshore Business Group, Fuel Group and Green Business Group In charge of Middle-East Region
Takaya Soga	Senior Managing Executive Officer	Chief Executive of Automotive Transportation Headquarters (Automotive Transportation Headquarters: Car Carrier Group No.1, Car Carrier Group No.2, Auto-Logistics Group and Automotive Quality Control Group) Oversees Car Carrier Group No.1, Car Carrier Group No.2, Auto-Logistics Group and Automotive Quality Control Group In charge of Nagoya Branch, Russia Region and Africa Region
Svein Steimler	Managing Executive Officer	President and CEO of NYK GROUP EUROPE LTD.
Nobuhiro Kashima	Managing Executive Officer	Chief Executive of Dry Bulk Division (Dry Bulk Division: Tramp Co-ordination Group, Dry Bulk Marine Quality Control Group, Iron Ore & Coal Group, Global Mineral Resources Group, Forest Products Group, Steaming Coal Group, Trampler Group and Bulk & Projects Carriers Group) Oversees Tramp Co-ordination Group, Global Mineral Resources Group, Forest Products Group, Steaming Coal Group, Trampler Group and Bulk & Projects Carriers Group Assists the Officer who is in charge of Green Business Group In charge of Dry Bulk Marine Quality Control Group, Iron Ore & Coal Group, Kyushu Branch and India Region
Toru Kamiyama	Managing Executive Officer	President and Representative Director of YUSEN LOGISTICS CO, LTD.
Masashi Suda	Executive Officer	In charge of Global Mineral Resources Group, Trampler Group and Bulk & Projects Carriers Group
Kazumasa Okazaki	Executive Officer	In charge of Marine Group and Environment Group
Hideki Suzuki	Executive Officer	Deputy Chief Information Officer In charge of Digitalization Group and Information Planning Group General Manager of Digitalization Group
Shinji Umehara	Executive Officer	Deputy Chief Compliance Officer In charge of General Affairs Group, Maritime Museum Group, Secretary Group, Government and Industrial Affairs Group and Human Resources Group
Yuko Tsutsui	Executive Officer	In charge of ESG Management Promotion Group
Toru Maruyama	Executive Officer	In charge of Corporate Communication Group, IR Group, Accounting Group and Finance Group
Hiroaki Nishiyama	Executive Officer	In charge of Tramp Co-ordination Group, Forest Products Group and Steaming Coal Group
Hisaya Higuchi	Executive Officer	Chairman and CEO of NYK SHIPMANAGEMENT PTE LTD
Hironobu Watanabe	Executive Officer	In charge of LNG Group and Offshore Business Group
Patrick Brennan Jr.	Executive Officer	CEO of NYK GROUP AMERICAS INC. , Director of NYK BULKSHIP (ATLANTIC) N.V.
Takeshi Kato	Executive Officer	Managing Director of NYK GROUP SOUTH ASIA PTE LTD
Kenichiro Sutoh	Executive Officer	In charge of Internal Audit Chamber, Legal & Fair Trade Promotion Group and Group Management Promotion Group General Manager of Legal & Fair Trade Promotion Group
Yasunobu Suzuki	Executive Officer	In charge of Liner Group, Logistics Group and Harbour Group
Yuji Nishijima	Executive Officer	In charge of Energy Co-ordination Group, Tanker Group and Fuel Group General Manager of Tanker Group and Fuel Group
Takuji Banno	Executive Officer	In charge of Corporate Planning Group, Real Estate Development Group and Cruise Enterprise Group
Yutaka Ikeda	Executive Officer	In charge of Car Carrier Group No.1, Car Carrier Group No.2, Auto-Logistics Group and Automotive Quality Control Group General Manager of Car Carrier Group No.2
Toshi Nakamura	Executive Officer	In charge of Green Business Group and Technical Group
Keita Sataka	Executive Officer	Senior Executive Managing Director of Nippon Cargo Airlines Co., Ltd.
Noriko Miyamoto	Audit & Supervisory Board Member (Full-time)	
Eiichi Takahashi	Audit & Supervisory Board Member (Full-time)	
Hiroshi Nakaso	Outside Audit & Supervisory Board Member (Part-time), Independent Auditor	
Satoko Kuwabara	Outside Audit & Supervisory Board Member (Part-time), Independent Auditor	