

Positions, Duties and Responsibilities of Directors, Audit & Supervisory Board Members and Corporate Officers

Yasumi Kudo	Chairman, Representative Director, Chairman Corporate Officer	
Tadaaki Naito	President, Representative Director, President Corporate Officer	Oversees Digitalization Group
Hitoshi Nagasawa	Representative Director, Executive Vice-President Corporate Officer	Chairman of Tramp Shipping Strategy Committee Oversees Automotive Transportation Headquarters (Automotive Transportation Headquarters: Car Carrier Group No.1, Car Carrier Group No.2, Auto-Logistics Group and Automotive Quality Control Group) Oversees Dry Bulk Division (Dry Bulk Division: Tramp Co-ordination Group, Dry Bulk Marine Quality Control Group, Iron Ore & Coal Group, Global Mineral Resources Group, Forest Products Group, Steaming Coal Group, Trammer Group and Bulk & Projects Carriers Group) Oversees Energy Division (Energy Division: Tramp Co-ordination Group, Energy Co-ordination Group, Tanker Group, LNG Group, Offshore Business Group, Fuel Group and Green Business Group)
Yoshiyuki Yoshida	Director, Senior Managing Corporate Officer	Chief Compliance Officer Chief Executive of General Affairs Headquarters (General Affairs Headquarters: General Affairs Group, Maritime Museum Group, Secretary Group, Human Resources Group, Internal Audit Chamber, Legal & Fair Trade Promotion Group and Governance Group) Special matters assigned by the President regarding Group Management Oversees General Affairs Group, Maritime Museum Group, Secretary Group, Human Resources Group, Internal Audit Chamber and Legal & Fair Trade Promotion Group and Governance Group
Eiichi Takahashi	Director, Senior Managing Corporate Officer	Chief Financial Officer Chief Executive of Management Planning Headquarters (Management Planning Headquarters: Corporate Communication Group, IR Group, Research Group, Government and Industrial Affairs Group, Corporate Planning Group, Group Management Promotion Group, Accounting Group, Finance Group and Cruise Enterprise Group) Oversees Corporate Communication Group, IR Group, Corporate Planning Group, Group Management Promotion Group, Accounting Group, Finance Group and Cruise Enterprise Group In charge of Research Group and Government and Industrial Affairs Group
Hiroki Harada	Director, Senior Managing Corporate Officer	Deputy Chief Information Officer Chief Executive of Global Logistic Services Headquarters (Global Logistic Services Headquarters: Logistics & Container Trade Coordination Group, Harbour Group and Air Freighter Business Group) Oversee Logistics & Container Trade Coordination Group and Harbour Group In charge of Logistics & Container Trade Coordination Group, Air Freighter Business Group, Yokohama Branch, Kansai Branch and Latin America Region
Yukio Okamoto	Chief Outside Director (Part-time)	Independent Director
Yoshihiro Katayama	Outside Director (Part-time)	Independent Director
Hiroko Kuniya	Outside Director (Part-time)	Independent Director
Eiichi Tanabe	Outside Director (Part-time)	Independent Director
Hidetoshi Maruyama	Senior Managing Corporate Officer	Chairman of Group IT Strategy Committee, Chief Information Officer Chief Executive of Technical Headquarters (Technical Headquarters: Marine Group, Technical Group, Environment Group, Digitalization Group, Technical HQ Management Group and Information Planning Group) Executive Chief of Environmental Management, Chairman of Technology Strategy Committee Special matters assigned by the President regarding Domestic Harbour Oversees Marine Group and Technical Group Assists the Officer who oversees Digitalization Group In charge of Environment Group, Technical HQ Management Group and Information Planning Group
Hitoshi Oshika	Managing Corporate Officer	President and Chief Executive Officer of NIPPON CARGO AIRLINES CO., LTD.
Tomoyuki Koyama	Managing Corporate Officer	Assists the Officer who oversees Marine Group In charge of Human Resources Group (matters related to personnel affairs and operation of seafarers)
Akira Kono	Managing Corporate Officer	Chief Executive of Energy Division Oversees Tramp Co-ordination Group (matters related to the Energy Division), Energy Co-ordination Group, Tanker Group and Fuel Group In charge of LNG Group, Offshore Business Group, Green Business Group and Middle-East Region
Takaya Soga	Managing Corporate Officer	Chief Executive of Automotive Transportation Headquarters (Automotive Transportation Headquarters: Car Carrier Group No.1, Car Carrier Group No.2, Auto-Logistics Group and Automotive Quality Control Group) Oversees Car Carrier Group No.1, Car Carrier Group No.2, Auto-Logistics Group and Automotive Quality Control Group In charge of Nagoya Branch, Russia Region and Africa Region
Koichi Uragami	Managing Corporate Officer	Chief Executive of Dry Bulk Division Oversees Tramp Co-ordination Group, Dry Bulk Marine Quality Control Group, Iron Ore & Coal Group, Forest Products Group, Steaming Coal Group, Trammer Group and Bulk & Projects Carriers Group) In charge of Global Mineral Resources Group, Kyushu Branch and India Region
Shohei Yamamoto	Managing Corporate Officer	In charge of Corporate Communication Group, IR Group, Accounting Group, Finance Group and Cruise Enterprise Group
Svein Steimler	Corporate Officer	President and CEO of NYK GROUP EUROPE LTD.
Yutaka Higurashi	Corporate Officer	Deputy Chief Compliance Officer In charge of General Affairs Group, Maritime Museum Group, Secretary Group, Internal Audit Chamber, Legal & Fair Trade Promotion Group and Governance Group
Nobuhiro Kashima	Corporate Officer	In charge of Tramp Co-ordination Group, Dry Bulk Marine Quality Control Group and Panamax Group Assists the Officer who is in charge of Green Business Group
Toru Kamiyama	Corporate Officer	Representative Director, Senior Managing Executive Officer of YUSEN LOGISTICS CO, LTD.
Hemant Pathania	Corporate Officer	Managing Director and COO of NYK SHIPMANAGEMENT PTE. LTD.
Masashi Suda	Corporate Officer	In charge of Trammer Group and Bulk & Projects Carriers Group
Shinya Hitomi	Corporate Officer	In charge of Energy Co-ordination Group, Tanker Group and Fuel Group
Taizo Yoshida	Corporate Officer	In charge of Technical Group General Manager of Technical Group
Akihiro Yoshida	Corporate Officer	In charge of Iron Ore & Coal Group and Forest Products Group
Kotaro Seki	Corporate Officer	In charge of Car Carrier Group No.1, Car Carrier Group No.2, Auto-Logistics Group and Automotive Quality Control Group
Lee Check Poh	Corporate Officer	Executive Chairman of TASC0 BERHAD
Muneaki Saitoh	Corporate Officer	In charge of Logistics & Container Trade Coordination Group (matters related to Logistics business) and Harbour Group General Manager of Harbour Group
Kazumasa Okazaki	Corporate Officer	In charge of Marine Group
Hideki Suzuki	Corporate Officer	In charge of Digitalization Group General Manager of Digitalization Group
Hiroshi Kubota	Corporate Officer	In charge of Corporate Planning Group and Group Management Promotion Group General Manager of Corporate Planning Group
Shinji Umehara	Corporate Officer	In charge of Human Resources Group General Manager of Human Resources Group
Hiroshi Hiramatsu	Audit & Supervisory Board Member (Full-time)	
Noriko Miyamoto	Audit & Supervisory Board Member (Full-time)	
Hirohide Yamaguchi	Outside Audit & Supervisory Board Member (Part-time), Independent Auditor	
Toshinori Kanemoto	Outside Audit & Supervisory Board Member (Part-time), Independent Auditor	