

May 28, 2026

To Our Shareholders

Code No. 9101 TSE Prime Market  
Takaya Soga  
President, Representative Director  
Nippon Yusen Kabushiki Kaisha

**Partial amendments to the “Notice of the 139th Ordinary General Meeting of Shareholders,” etc. (No. 2)**

Nippon Yusen Kabushiki Kaisha hereby announces partial amendments to the “Notice of the 139th Ordinary General Meeting of Shareholders” and its related document.

The documents posted on our website have been updated to incorporate the amendments set out below.

**Amended Section (The amendments are indicated with underlines.)**

**1. Notice of the 139th Ordinary General Meeting of Shareholders**

(1) “Reference Documents for the General Meeting of Shareholders” (Page 13)

Proposal No. 2: Election of seven Directors (not including Directors who are Audit & Supervisory Committee Members)

“Attendance rate of meetings of the Board of Directors held during FY2025” of Ms. Satoko Kuwabara, Director Candidate No. 7 and Notes

Before Amendment	After Amendment
100% (Attended all the <u>12</u> meetings)	100% (Attended all the <u>15</u> meetings)
(Note) [Omitted]	(Notes) <u>1.</u> [Unchanged] <u>2. Attendance rate of meetings of the Board of Directors of Ms. Satoko Kuwabara includes three meetings she attended as a Director who was an Audit &amp; Supervisory Committee Member prior to the conclusion of the 138th Ordinary General Meeting of Shareholders held on June 18, 2025.</u>

(2) “Reference Documents for the General Meeting of Shareholders” (Page 18)

“Attendance rate of meetings of the Board of Directors held during FY2025” of Ms. Satoko Kuwabara, Director Candidate No. 7 and Notes

Before Amendment	After Amendment
100% (Attended all the <u>12</u> meetings)	100% (Attended all the <u>15</u> meetings)
(Note) [Omitted]	(Notes) <u>1.</u> [Unchanged] <u>2. Attendance rate of meetings of the Board of Directors of Ms.</u>

	<u>Satoko Kuwabara includes three meetings she attended as a Director who was an Audit &amp; Supervisory Committee Member prior to the conclusion of the 138th Ordinary General Meeting of Shareholders held on June 18, 2025.</u>
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**2. Document Stating the Matters Subject to Measures for Electronic Provision for the 139th Ordinary General Meeting of Shareholders (Supplementary Information)**

“Business Report” (Page 20)

3. Executives of NYK, (6) Status of Major Activities of Outside Directors

“Status of Attendance and Stating of Opinions” of Ms. Satoko Kuwabara in the table

Before Amendment	After Amendment
<p>[Omitted]</p> <p>She attended all the 12 meetings of the Board of Directors (100% attendance rate) that she was required to attend in the current fiscal year, and met its expectations by expressing her opinions from an independent standpoint based on her wealth of practical experience mainly in the fields of corporate legal affairs and financial legal affairs and expertise specialized in law, and by serving as a member of each of the aforementioned advisory committees.</p>	<p>[Unchanged]</p> <p>She attended all the 15 meetings of the Board of Directors (100% attendance rate). <u>Attended 3 times as a Director who was an Audit &amp; Supervisory Committee Member) and attended all the 5 meetings of the Audit &amp; Supervisory Committee (100% attendance rate)</u> that she was required to attend in the current fiscal year, and met its expectations by expressing her opinions from an independent standpoint based on her wealth of practical experience mainly in the fields of corporate legal affairs and financial legal affairs and expertise specialized in law, and by serving as a member of each of the aforementioned advisory committees.</p>

Reference: the link to General Shareholders' Meeting page of the Company's website  
<https://www.nyk.com/english/ir/stock/meeting/>

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