

Origin



Yataro Iwasaki
Mitsubishi Group Founder
Photo copyright of
Mitsubishi Archives

"If we launch a ship, the benefits will be widespread, and the resulting prosperity will be felt by many."

These words of Yataro Iwasaki, who founded the company that later became Nippon Yusen Kaisha (NYK), have been at the heart of our operations since the beginning and continue to resonate in everything we do. Our mission as a commercial enterprise must be more than the pursuit of profits; we desire to contribute to society for the benefit of all.

Lasting Words from Past Company Presidents

1895-1921

Renpei Kondo,
3rd President

The world's shipping routes are not each ruled by one country alone. They should be seen as being shared and belonging to every country. Shipping companies must have customers around the world and must have regular clients worldwide.

1971-1978

Shojiro Kikuchi,
13th President

Nobody should be working just for the company's sake. Work for yourself; work to earn a rich and full life. Happiness comes from improving your skills and being a trustworthy human being.

Prior to NYK (Kaientai established in 1867)

1875~ | Efforts begin to strengthen Japan's shipping industry as a key element to rebuilding the country

An organization named Kaientai was created by Ryoma Sakamoto and others to support shipping on the seven seas. Yataro Iwasaki supported the organization's activities and laid the foundation for what became NYK by embarking on ocean routes that had traditionally been dominated by European and American shipping companies.



Kaientai's flag served as the basis for the current NYK flag
Photo courtesy of Kochi Prefecture Sakamoto Ryoma Memorial Museum

History of the NYK Group (NYK established in 1885)

1900~

Growth into world-class shipping companies with routes to Europe, North America, and Australia

NYK aggressively sent ships out on the world's sea lanes. The services on its luxury liners were highly regarded, and travelers on its cargo and passenger ships hosted some of the most important people of the time, including Charlie Chaplin, Albert Einstein, and Helen Keller.



Albert Einstein and his wife on the Kitano Maru passenger ship

Today

Bringing value to life.

While providing the diverse range of services our customers need, we are also changing the role of cargo transportation. The constant behind this is our mission to provide the goods, services, and information people need around the world and to contribute to creating a flourishing society.

1978-1984
Susumu Ono,
14th President

Always maintaining a democratic atmosphere where people can speak freely without holding back is a source of cheerfulness and vitality, and is a way of showing respect to people and employees.

1989-1995
Jiro Nemoto,
16th President

In our company's democratic and liberal corporate culture, it's absolutely essential that employees carry out their work with imagination and independence, especially in times of great change. I want to protect this corporate culture and use it to support our future business growth.

1950~

Shipping played a key role in Japan's reconstruction and economic growth after World War II

Japan's shipping industry was utterly destroyed during World War II. NYK returned to the world's shipping lanes eight years after the War ended. The company played a key role in Japan's reconstruction and revival in the post-war era, and during that time introduced a growing fleet of specialized ships while expanding its business domains.



Akagi Maru II with the Japanese flag flying as the ship enters New York Harbor

2010~

Adding new value in times of rapid social change

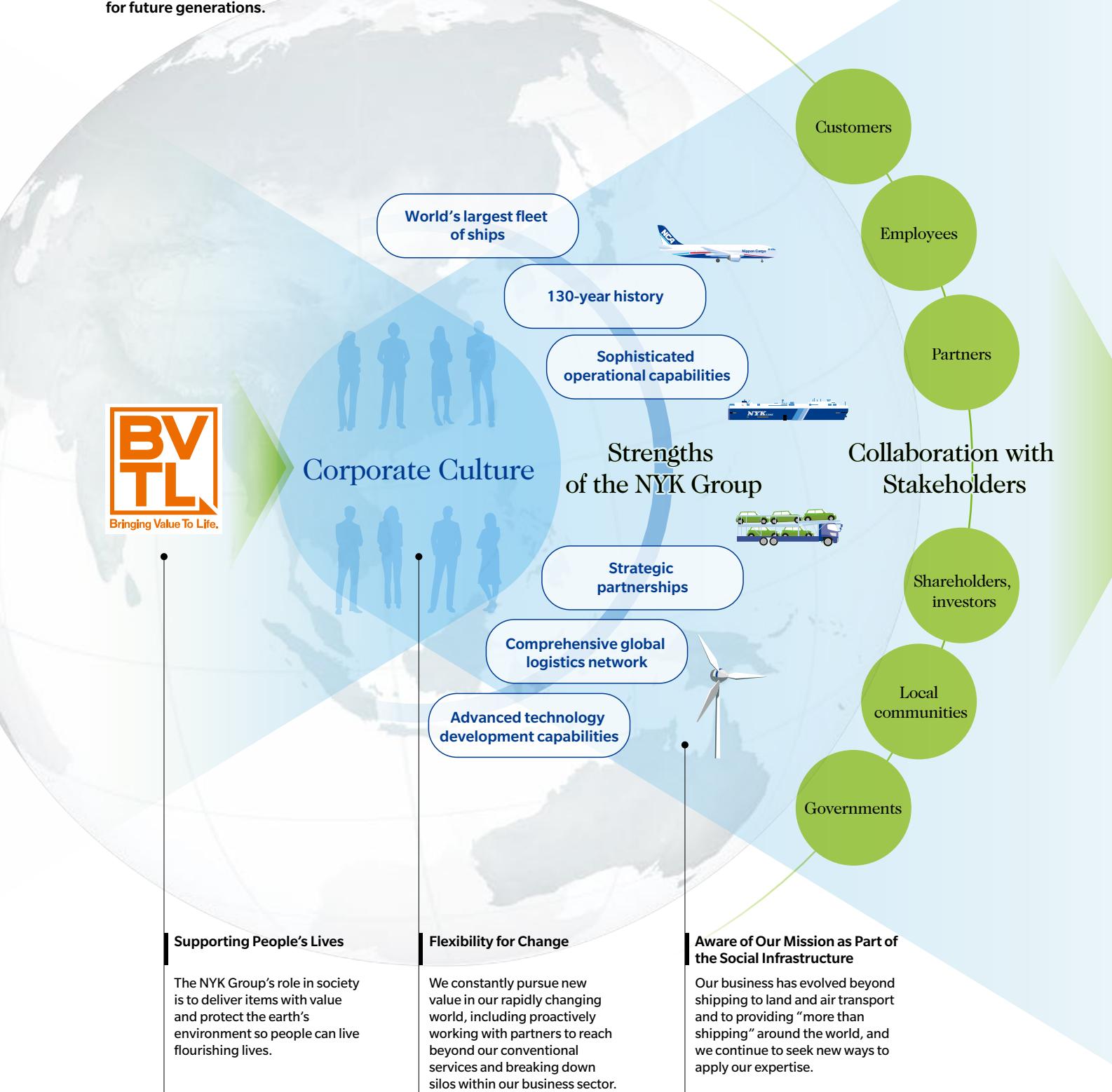
The NYK Group is a comprehensive global logistics enterprise using leading-edge technology to provide shipping operations that are safe and have a low environmental impact. The Group constantly creates and offers new value in and beyond the cargo transportation arena.

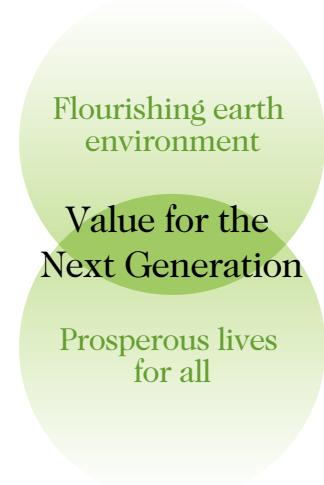
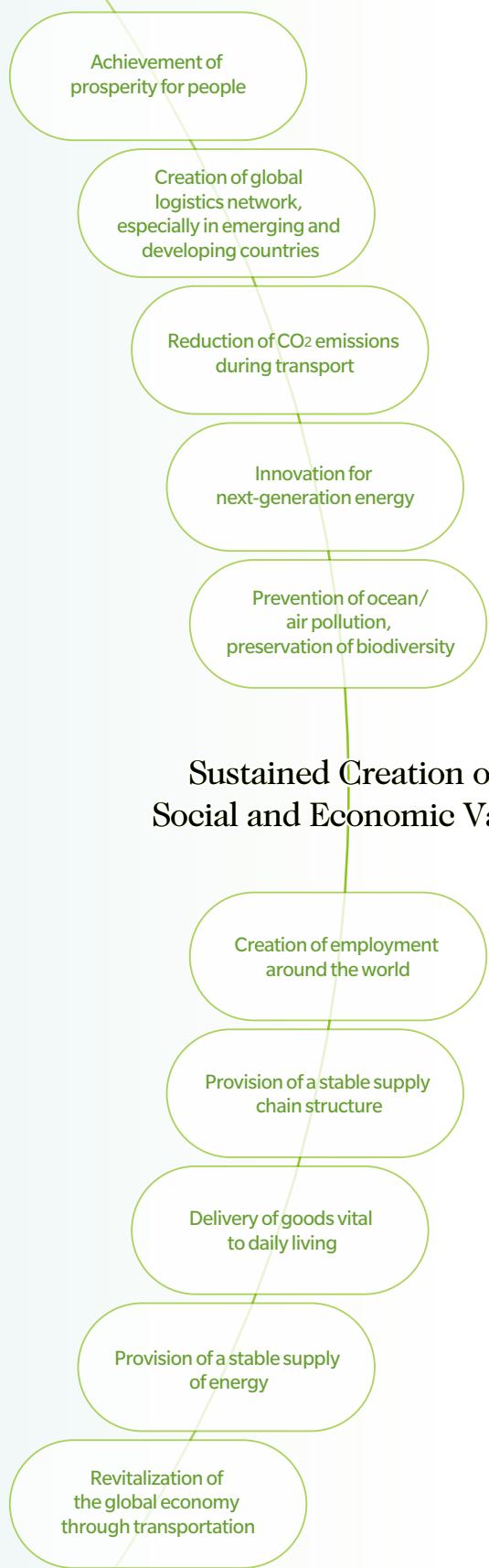


The ship navigation support tool
J-Marine NeCST

The NYK Group is working to provide sustaining value creation for society and the Group by transporting items and providing services to people around the world.

Guided by our corporate philosophy of “Bringing value to life,” the Group uses its broad network of logistics business including marine, land, and air and works with customers and stakeholders to pursue innovation to provide new value for future generations.





Installed Original NAV9000 Unified Safety Standard

20 Years

World's No.1



Car Transport Fleet

103 Vessels

(as of December 31, 2018)

Main cargo:
passenger cars, trucks,
construction machinery

Number of Warehouses

357 Locations

Main goods:
food products, daily consumer goods,
electronic equipment

179 Vessels

(as of January 1, 2019)

Main cargo:
iron ore, coal, lumber / wood chips, grains



**Philippine Maritime Academy
Number of Graduates from the
NYK-TDG Maritime Academy**

999 Graduates



World's No.1

Share of Total LNG Capacity

6.3%

Main cargo: LNG

Automobile Logistics Business

37 Sites

(as of April 30, 2019)



**Air Cargo Transportation
Network Connecting**

**15 Cities
Worldwide**

Main cargo:
semiconductors, precision equipment,
automotive components

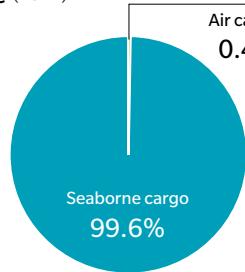
Note: Figures are as of March 31, 2019, unless otherwise indicated.

Seaborne Cargo Volume and Tonnage



The global volume of seaborne cargo has been growing rapidly since 1985 with the economic growth of developing countries and global population growth. Ship tonnage has also been increasing each year.

Percentage of Seaborne Transport of Japan Cargo Volume (2017)



As an island nation, Japan imports the vast majority of materials needed for food, clothing, and shelter and mainly exports industrial goods. Marine transport is essential to the Japanese lifestyle and the country's industries, providing over 99% of the shipments to and from the country.

Changes in the External Environment

Opportunities

- Growing population in emerging and developing countries
- Changes in the structure of energy demand

- Changes in international and regional economic conditions
- Sound supply chain structure
- Increasing requests for high-quality and safe transport services
- Stricter evaluations of vessel quality and ship-management services
- Actions to counter climate change
- Preservation of ocean biodiversity
- Stricter environmental regulations
- Advances in digital technologies

- Oversupply of shipping tonnage
- Volatile markets
- Crew shortages and mobility of human resources
- Geopolitical risks
- Trend for local production, local consumption
- Protectionist trade policies and bloc economies

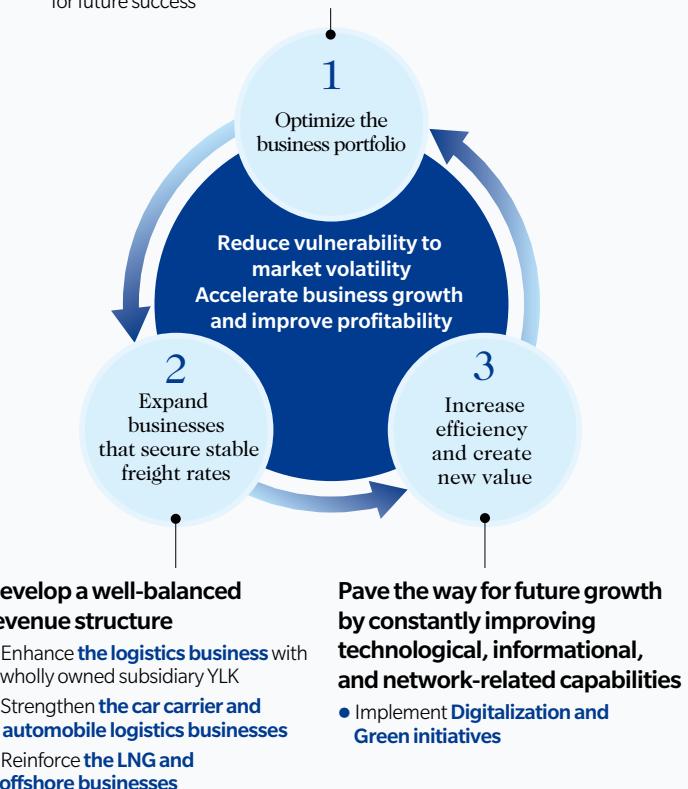
Risks

Medium-Term Management Plan



Reconfigure the business portfolio to withstand volatile market conditions

- Completely overhaul **the dry bulk business**
- Prepare ONE, the new joint-venture in **the liner trade business**, for future success



Material Issues

