# Financial Results for Q1 FY2024, and Forecast for Full-year FY2024

August 5, 2024







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  for 1st Quarter FY2024

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(Attachment)
Ocean Network Express
Financial Results for FY2024 1st Quarter

#### 1. Overview of the Q1 Results for FY2024



#### [Changes in reportable segment structure]

Effective from this first quarter of FY2024, the **Bulk Shipping Business** segment has been **divided into three segments**, namely **Automotive Business**, **Dry Bulk Business** and **Energy Business**, to reflect the expanded operations of Bulk Shipping Business.

As such, we will continue to improve the disclosure quality so that our shareholders and investors have better understanding of our initiatives toward increasing ROE and decreasing the cost of equity (through reducing business volatility).

#### Q1 review (year-on-year comparison)

- ► Revenues: JPY651.7 billion (up JPY84.1 billion)
  - Dry Bulk Revenue increased in line with a year-on-year increase in market levels for the Capesize and all the other vessel segments. (up JYP28.4 billion)
  - Logistics Revenue increased resulting from an increase in handling volumes (up JYP24.2 billion)
- Recurring profit: JPY125.7 billion (up JPY36.3 billion)
  - Liner Trade Market levels for short-term freight increased, impacted by tight supply-demand conditions caused by the situation in the Red Sea (up JYP22.0 billion)
- ► Net income: JPY110.2 billion (up JPY36.7 billion)
- Shareholder return: Share repurchase
  - The share repurchase is being implemented for the period from May 9, 2024 to April 30, 2025 with the total maximum acquisition amount of JPY100 billion. All the shares repurchased will be retired.
  - As of July 31, 2024, a cumulative total of 8,061,300 shares were repurchased at a total value of approx. JPY38.5 billion.

#### 1. Overview of the Q1 Results for FY2024





#### Recurring profit by segment (year-on-year comparison)

- ► Liner Trade: JPY53.7 billion (up JPY22.0 billion)
  - The profit level of Container Shipping significantly increased year on year due to short-term freight rates being higher than in the same period last year resulting from tight supply-demand conditions caused by the situation in the Red Sea and rising cargo demand.
- ➤ Air Cargo Transportation: JPY3.4 billion (up JPY3.0 billion)
  - Cargo volumes, mainly from Asia to Europe and the U.S., remained strong. As a result, cargo handling volumes and freight rates increased year on year.
- Logistics: JPY5.5 billion (down JPY1.4 billion)
  - Air freight & Ocean freight: Although the handling volumes increased year on year due to a recovery in cargo volumes mainly from Asia, profit levels declined due to higher purchase prices.
  - Contract logistics: Earnings were underpinned by strong cargo volumes of general consumer goods in North America and also those for the e-commerce and automotive industries in Europe.

#### 1. Overview of the Q1 Results for FY2024





#### Recurring profit by segment (year-on-year comparison)

- ► Automotive: JPY37.8 billion (up JPY8.2 billion)
  - Despite the ongoing port congestion and route changes caused by the conflict in the Middle East, we maintained the number of vehicles transported at the same period last year's level by meeting firm transportation demand with an improved vessel operation rate. The weak yen also contributed to strong earnings.
- Dry Bulk: JPY14.0 billion (up JPY1.1 billion)
  - The Capesize market levels increased year on year, supported mainly by strong shipments of iron ore cargoes from Brazil.
  - In the Panamax and smaller segments, market levels increased year on year due to soybean shipments from Brazil and the active loading of coal inventories in China and India.
- ► Energy: JPY11.0 billion (down JPY0.1 billion)
  - VLCC: Market levels declined year on year, and vessel utilization declined due to the increased number of vessels docked.
  - VLGC: Although market levels declined year on year due to an easing of supply-and-demand conditions following the completion of new vessels, stable revenue was secured as the contract was successfully renewed at the charterage fee reflecting the high market conditions in the previous fiscal year.
  - LNG carrier: The results remained steady, supported by medium- to long-term contracts.



|   |          |          |          | FY2023   |          |          |           | FY2024   | Year-on- |
|---|----------|----------|----------|----------|----------|----------|-----------|----------|----------|
| (Billions of yen)                       | Q1       | Q2       | 1H       | Q3       | Q4       | 2H       | Full-Year | Q1       | year     |
| Revenues                                | 567.5    | 600.8    | 1,168.3  | 620.8    | 598.0    | 1,218.9  | 2,387.2   | 651.7    | 84.1     |
| Operating<br>Profit                     | 47.1     | 51.6     | 98.7     | 45.4     | 30.4     | 75.8     | 174.6     | 65.8     | 18.7     |
| Recurring<br>Profit                     | 89.4     | 69.8     | 159.2    | 40.9     | 61.0     | 102.0    | 261.3     | 125.7    | 36.3     |
| Profit attributable to owners of parent | 73.4     | 39.8     | 113.3    | 40.1     | 75.0     | 115.2    | 228.6     | 110.2    | 36.7     |
| Exchange Rate                           | ¥135.81  | ¥144.05  | ¥139.93  | ¥148.72  | ¥146.68  | ¥147.70  | ¥143.82   | ¥155.02  | ¥19.21   |
| Bunker Oil Prices                       | \$611.22 | \$597.59 | \$604.38 | \$642.12 | \$629.90 | \$636.07 | \$620.83  | \$634.08 | \$22.86  |



|        |           | Operating<br>Segment |       |       |         | FY2023 |       |         |           | FY2024 | Year-   |
|--------|-----------|----------------------|-------|-------|---------|--------|-------|---------|-----------|--------|---------|
|        |           | (Billions of yen)    | Q1    | Q2    | 1H      | Q3     | Q4    | 2H      | Full-Year | Q1     | on-year |
|        |           | Liner Trede          | 56.4  | 55.2  | 111.7   | 41.3   | 39.3  | 80.6    | 192.3     | 44.5   | -11.8   |
|        | Liner     | Liner Trade          | 31.6  | 15.0  | 46.7    | -1.3   | 22.5  | 21.1    | 67.8      | 53.7   | 22.0    |
|        | ζo        | Air Cargo            | 37.0  | 40.8  | 77.8    | 44.8   | 38.4  | 83.3    | 161.1     | 46.6   | 9.5     |
|        | Logistics | Transportation       | 0.4   | -0.0  | 0.3     | 4.9    | 0.4   | 5.4     | 5.7       | 3.4    | 3.0     |
|        | isti      | Logistics            | 164.7 | 173.9 | 338.6   | 181.6  | 181.9 | 363.6   | 702.2     | 189.0  | 24.2    |
|        | CS        | Logistics            | 7.0   | 6.7   | 13.7    | 7.3    | 4.8   | 12.2    | 25.9      | 5.5    | -1.4    |
|        | Auton     | notive               | 114.1 | 129.3 | 243.4   | 131.2  | 116.1 | 247.4   | 490.9     | 138.3  | 24.1    |
| Note 1 | Auton     | notive               | 29.5  | 30.9  | 60.5    | 27.4   | 17.8  | 45.3    | 105.8     | 37.8   | 8.2     |
|        | Des / D   | ulk                  | 134.7 | 136.1 | 270.8   | 152.6  | 149.7 | 302.4   | 573.3     | 163.2  | 28.4    |
|        | Dry B     | uik                  | 12.9  | 7.6   | 20.5    | -4.2   | 1.7   | -2.5    | 18.0      | 14.0   | 1.1     |
|        | Enere     |                      | 40.6  | 40.8  | 81.4    | 46.9   | 45.0  | 91.9    | 173.3     | 46.6   | 6.0     |
|        | Energ     | Jy                   | 11.2  | 10.7  | 22.0    | 11.1   | 13.2  | 24.3    | 46.3      | 11.0   | -0.1    |
| Note 2 | Other     |                      | 48.2  | 60.1  | 108.3   | 57.4   | 56.9  | 114.3   | 222.6     | 54.4   | 6.2     |
| Note 2 | Other     | S                    | -0.4  | 1.3   | 0.9     | -0.1   | 2.8   | 2.6     | 3.6       | 1.7    | 2.1     |
|        | Elimir    | nation/              | -28.4 | -35.6 | -64.0   | -35.1  | -29.6 | -64.8   | -128.8    | -31.1  | -2.7    |
|        | Corpo     | orate                | -3.0  | -2.5  | -5.5    | -4.0   | -2.5  | -6.6    | -12.1     | -1.7   | 1.2     |
|        | Conc      | alidatad             | 567.5 | 600.8 | 1,168.3 | 620.8  | 598.0 | 1,218.9 | 2,387.2   | 651.7  | 84.1    |
|        | Cons      | olidated             | 89.4  | 69.8  | 159.2   | 40.9   | 61.0  | 102.0   | 261.3     | 125.7  | 36.3    |

(Upper) Revenues (Lower) Recurring Profit

Note 1 Effective from FY2024, the previous Bulk Shipping Business has been divided into Automotive Business, Dry Bulk Business, and Energy Business.

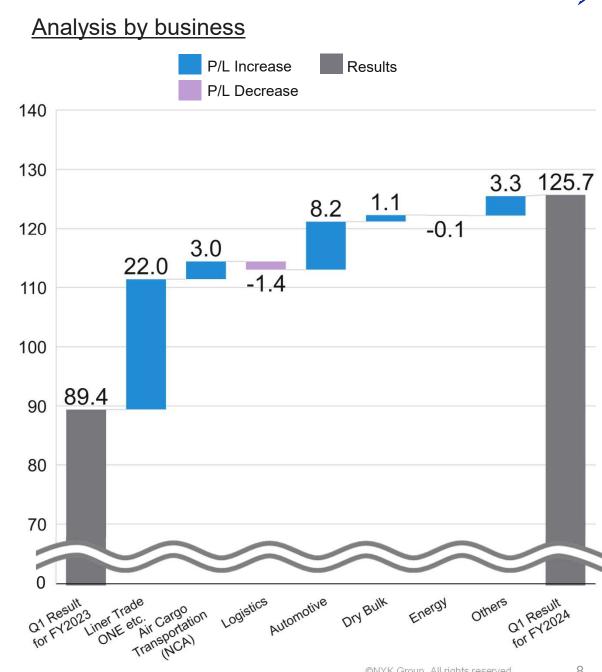
Note 2 Effective from FY2024, Real Estate Business has been included in Other Businesses.

(To reflect the above changes, the figures for FY2023 has been reclassified to conform to the new classifications) to reserved.

#### **Analysis of Change in Recurring Profit** between FY2023 and FY2024

#### Analysis by factor

|                                     | (billion yen) |  |
|-------------------------------------|---------------|--|
| Yen<br>Depreciation                 | 10.1          | ¥155.02/\$<br>Depreciated by ¥19.21                        |
| Higher<br>Bunker Oil<br>Prices      | -0.2          | \$634.08/MT<br>Increased by \$22.86/MT                     |
| Market<br>Effects, etc.             | 20.7          | Liner (incl. ONE) +20.0  Automotive  Dry Bulk +0.7  Energy |
| Foreign<br>Exchange<br>Gains/Losses | 1.6           |  |
| Others                              | 4.1           | Logistics -1.4<br>Air Cargo(NCA) +3.0                      |
| Total                               | 36.3          |  |



#### 2. Full-year Forecast for FY2024



#### Full-year forecast (Comparison with the forecast announced at the previous full-year results)

- Revenues: JPY2,570.0 billion (up JPY280.0 billion)
  - Air Cargo Transportation: Up JPY141.0 billion
- Recurring profit: JPY410.0 billion yen (up JPY160.0 billion)
  - Liner Trade: Up JPY106.5 billion
- ► Net income: JPY390.0 billion (up JPY145.0 billion)
- Shareholder return:

Dividend forecast (per share): Interim: 130 yen | Year-end: 130 yen (Annual: 260 yen)

(Both the interim and year-end dividends have been upward revised by 50 yen each from the initial forecast.)

- The amounts have been determined in line with a targeted consolidated payout ratio of 30% as set forth in the basic shareholder return policy.
- The amounts of forecast dividends are based on the number of shares excluding the number of shares of treasury stock acquired by the end of July 2024.

#### **Share repurchase**

• As already mentioned in Q1 Review (on page 3), the share repurchase is being implemented with the total maximum acquisition amount of JPY100 billion.

#### 2. Full-year Forecast for FY2024



Recurring profit by segment (Comparison with the forecast announced at the previous full-year results)

- ► Liner Trade: JPY183.0 billion (up JPY106.5 billion)
  - In Container Shipping, although the tight supply-demand balance is expected to ease after peaking out in the second quarter and short-term freight rates to decline toward the end of the current fiscal year, the full-year profit level will be substantially higher than our initial forecast.
- ➤ Air Cargo Transportation: JPY10.0 billion (up JPY10.5 billion)
  - Due to the change in the execution date of the transfer of shares of Nippon Cargo Airlines Co, Ltd., we have added the relevant earnings forecast for the second through fourth quarters, which was not included in our initial forecast.
  - From the second quarter onward, we expect steady cargo demand mainly from Asia to Europe and the U.S.
- Logistics: JPY22.0 billion (up JPY7.0 billion)
  - Air freight & Ocean freight: The profit levels are expected to exceed our initial forecast due to a rise in sales prices.
  - Contract logistics: The demand is expected to remain firm mainly in North America.

#### 2. Full-year Forecast for FY2024



Recurring profit by segment (Comparison with the forecast announced at the previous full-year results)

- **►** Automotive: JPY120.0 billion (up JPY20.5 billion)
  - Despite lingering concerns about geopolitical risks such as the situation in the Middle East, the transportation demand is expected to remain strong
  - The number of vehicles transported is expected to remain favorable on par with our initial forecast, thanks to our effort to achieve efficient vessel deployment.
- **▶** Dry Bulk: JPY33.0 billion (up JPY10.5 billion)
  - Market levels are expected to exceed our initial forecast for all vessel segments.
     Among others, the Capesize market is and will be supported by firm transport demand for iron ore cargoes bound for China and bauxite.
- ► Energy: JPY45.0 billion (up JPY4.0 billion)
  - VLCC: In light of the slump in cargo volumes since June and the period of weak demand during the summer, market levels in the first half are expected to be lower than our initial forecast, but we expect the market to recover to the level of our initial forecast in the second half.
  - VLGC: The market is expected to remain stable due to a charterage fee income reflecting the high market levels in the previous fiscal year.
  - LNG carrier: The business is expected to remain stable, supported by medium- to long-term contracts and new projects.



|   |          | FY2      | 2023(Resu | lt)      |           |                | FY2024(I             | Forecast)            |           |                  | Change        |
|---|----------|----------|-----------|----------|-----------|----------------|----------------------|----------------------|-----------|------------------|---------------|
|   | 11       | н        | 2         | н        |           | 1              | н                    |                      |           | Year-on-<br>Year | from<br>Prev. |
| illions of yen)                               | Q1       | Q2       | Q3        | Q4       | Full-year | Q1<br>(Result) | Q2                   | 2Н                   | Full-Year | Teal             | Forecast      |
| Dovonuos                                      | 1,16     | 8.3      | 1,21      | 18.9     | 2,387.2   | 1,29           | 5.0                  | 1,275.0              | 2,570.0   | 182.8            | 280.0         |
| Revenues                                      | 567.5    | 600.8    | 620.8     | 598.0    | 2,367.2   | 651.7          | 643.3                | 1,275.0              | 2,570.0   | 102.0            | 260.0         |
| Operating Profit                              | 98       | .7       | 75        | .8       | 174.6     | 120            | 0.0                  | 95.0                 | 215.0     | 40.4             | 50.0          |
| Operating Profit                              | 47.1     | 51.6     | 45.4      | 30.4     | 174.0     | 65.8           | 54.1                 | 95.0                 | 215.0     | 40.4             | 50.0          |
| Dogunaina Duofit                              | 159      | 9.2      | 102       | 2.0      | 261.2     | 270            | 0.0                  | 140.0                | 410.0     | 140.7            | 160.0         |
| Recurring Profit                              | 89.4     | 69.8     | 40.9      | 61.0     | 261.3     | 125.7          | 144.2                | 140.0                | 410.0     | 148.7            | 160.0         |
| Profit  | 113      | 3.3      | 11!       | 5.2      | 220.6     | 250            | 0.0                  | 140.0                | 200.0     | 161.4            | 145.0         |
| attributable to owners of parent              | 73.4     | 39.8     | 40.1      | 75.0     | 228.6     | 110.2          | 139.7                | 140.0                | 390.0     | 161.4            | 145.0         |
| Exchange Rate                                 | ¥135.81  | ¥144.05  | ¥148.72   | ¥146.68  | ¥143.82   | ¥155.02        | ¥150.00              | ¥150.00              | ¥151.26   | ¥7.44            | ¥6.26         |
| Bunker Prices (All Grades)                    | \$611.22 | \$597.59 | \$642.12  | \$629.90 | \$620.83  | \$634.08       | \$607.83             | \$591.35             | \$606.15  | -\$14.68         | -\$15.25      |
| Bunker Prices (HSFO)<br>Bunker Prices (VLSFO) | -        | -        | -         | -        | -         | -              | \$500.00<br>\$620.00 | \$480.00<br>\$605.00 | -         | -                | -             |

Sensitivity to recurring profit (9 months for Q2-4)

Exchange rate: Approx. JPY2.11 billion increase per ¥1/\$ depreciation\*

Bunker prices: Approx. JPY0.32 billion increase per \$10/MT decrease

(\*) Equity in earnings/losses of affiliates denominated in foreign currency is translated at the average exchange rate for the period



|           | Operating<br>Segment |       | F     | Y2023 (Resu | lt)     |           |                | FY2   | 2024 (Forec | ast)    |           | Year-on |
|-----------|----------------------|-------|-------|-------------|---------|-----------|----------------|-------|-------------|---------|-----------|---------|
|           | (Billions of yen)    | Q1    | Q2    | 1H          | 2H      | Full-year | Q1<br>(Result) | Q2    | 1H          | 2Н      | Full-year | year    |
| Г         |                      | 56.4  | 55.2  | 111.7       | 80.6    | 192.3     | 44.5           | 46.4  | 91.0        | 88.0    | 179.0     | -13.3   |
| Liner     | Liner Trade          | 31.6  | 15.0  | 46.7        | 21.1    | 67.8      | 53.7           | 88.3  | 142.0       | 41.0    | 183.0     | 115.2   |
| Çο        | Air Cargo            | 37.0  | 40.8  | 77.8        | 83.3    | 161.1     | 46.6           | 46.9  | 93.5        | 93.0    | 186.5     | 25.4    |
| Logistics | Transportation       | 0.4   | -0.0  | 0.3         | 5.4     | 5.7       | 3.4            | 2.5   | 6.0         | 4.0     | 10.0      | 4.3     |
| jisti     |                      | 164.7 | 173.9 | 338.6       | 363.6   | 702.2     | 189.0          | 195.4 | 384.5       | 383.5   | 768.0     | 65.8    |
| CS        | Logistics            | 7.0   | 6.7   | 13.7        | 12.2    | 25.9      | 5.5            | 6.4   | 12.0        | 10.0    | 22.0      | -3.9    |
|           |                      | 114.1 | 129.3 | 243.4       | 247.4   | 490.9     | 138.3          | 132.7 | 271.0       | 267.5   | 538.5     | 47.6    |
| Auton     | notive               | 29.5  | 30.9  | 60.5        | 45.3    | 105.8     | 37.8           | 30.1  | 68.0        | 52.0    | 120.0     | 14.2    |
|           |                      | 134.7 | 136.1 | 270.8       | 302.4   | 573.3     | 163.2          | 151.3 | 314.5       | 301.0   | 615.5     | 42.2    |
| Dry B     | ulk                  | 12.9  | 7.6   | 20.5        | -2.5    | 18.0      | 14.0           | 6.9   | 21.0        | 12.0    | 33.0      | 15.0    |
| _         |                      | 40.6  | 40.8  | 81.4        | 91.9    | 173.3     | 46.6           | 48.3  | 95.0        | 96.5    | 191.5     | 18.2    |
| Energ     | IY                   | 11.2  | 10.7  | 22.0        | 24.3    | 46.3      | 11.0           | 10.9  | 22.0        | 23.0    | 45.0      | -1.3    |
| 241       |                      | 48.2  | 60.1  | 108.3       | 114.3   | 222.6     | 54.4           | 59.1  | 113.5       | 118.5   | 232.0     | 9.4     |
| Other     | S                    | -0.4  | 1.3   | 0.9         | 2.6     | 3.6       | 1.7            | 1.2   | 3.0         | 4.0     | 7.0       | 3.4     |
| Elimir    | nation/              | -28.4 | -35.6 | -64.0       | -64.8   | -128.8    | -31.1          | -36.8 | -68.0       | -73.0   | -141.0    | -12.2   |
| Corpo     | orate                | -3.0  | -2.5  | -5.5        | -6.6    | -12.1     | -1.7           | -2.2  | -4.0        | -6.0    | -10.0     | 2.1     |
|           |                      | 567.5 | 600.8 | 1,168.3     | 1,218.9 | 2,387.2   | 651.7          | 643.3 | 1,295.0     | 1,275.0 | 2,570.0   | 182.8   |
| Jons      | olidated             | 89.4  | 69.8  | 159.2       | 102.0   | 261.3     | 125.7          | 144.2 | 270.0       | 140.0   | 410.0     | 148.7   |

(Upper) Revenues (Lower) Recurring Profit

Air Cargo Transportation : Based on the assumption that the transfer of shares of NCA will be completed with an effective date of March 31, 2025.





|           | Operating<br>Segment | Pr€     | evious Forec | ast       | Re      | vised Fored | cast      | Change from Prev. Forecast |       |           |  |  |
|-----------|----------------------|---------|--------------|-----------|---------|-------------|-----------|----------------------------|-------|-----------|--|--|
|           | (Billions of yen)    | 1H      | 2H           | Full-year | 1H      | 2H          | Full-year | 1H                         | 2H    | Full-year |  |  |
| Г         |                      | 85.5    | 82.0         | 167.5     | 91.0    | 88.0        | 179.0     | 5.5                        | 6.0   | 11.5      |  |  |
| Liner     | Liner Trade          | 55.0    | 21.5         | 76.5      | 142.0   | 41.0        | 183.0     | 87.0                       | 19.5  | 106.5     |  |  |
| Çο        | Air Cargo            | 45.5    | 0.0          | 45.5      | 93.5    | 93.0        | 186.5     | 48.0                       | 93.0  | 141.0     |  |  |
| Logistics | Transportation       | -0.5    | 0.0          | -0.5      | 6.0     | 4.0         | 10.0      | 6.5                        | 4.0   | 10.5      |  |  |
| isti      |                      | 357.0   | 363.5        | 720.5     | 384.5   | 383.5       | 768.0     | 27.5                       | 20.0  | 47.5      |  |  |
| cs        | Logistics            | 7.0     | 8.0          | 15.0      | 12.0    | 10.0        | 22.0      | 5.0                        | 2.0   | 7.0       |  |  |
|           |                      | 251.5   | 266.5        | 518.0     | 271.0   | 267.5       | 538.5     | 19.5                       | 1.0   | 20.5      |  |  |
| Auton     | notive               | 48.0    | 51.5         | 99.5      | 68.0    | 52.0        | 120.0     | 20.0                       | 0.5   | 20.5      |  |  |
|           |                      | 284.0   | 271.5        | 555.5     | 314.5   | 301.0       | 615.5     | 30.5                       | 29.5  | 60.0      |  |  |
| Dry B     | ulk                  | 12.5    | 10.0         | 22.5      | 21.0    | 12.0        | 33.0      | 8.5                        | 2.0   | 10.5      |  |  |
| _         |                      | 90.0    | 88.5         | 178.5     | 95.0    | 96.5        | 191.5     | 5.0                        | 8.0   | 13.0      |  |  |
| Energ     | У                    | 19.5    | 21.5         | 41.0      | 22.0    | 23.0        | 45.0      | 2.5                        | 1.5   | 4.0       |  |  |
|           |                      | 115.0   | 118.5        | 233.5     | 113.5   | 118.5       | 232.0     | -1.5                       | 0.0   | -1.5      |  |  |
| Others    | S                    | 2.5     | 3.5          | 6.0       | 3.0     | 4.0         | 7.0       | 0.5                        | 0.5   | 1.0       |  |  |
| Elimin    | nation/              | -63.5   | -65.5        | -129.0    | -68.0   | -73.0       | -141.0    | -4.5                       | -7.5  | -12.0     |  |  |
| Corpo     |                      | -4.0    | -6.0         | -10.0     | -4.0    | -6.0        | -10.0     | 0.0                        | 0.0   | 0.0       |  |  |
|           |                      | 1,165.0 | 1,125.0      | 2,290.0   | 1,295.0 | 1,275.0     | 2,570.0   | 130.0                      | 150.0 | 280.0     |  |  |
| Consc     | olidated             | 140.0   | 110.0        | 250.0     | 270.0   | 140.0       | 410.0     | 130.0                      | 30.0  | 160.0     |  |  |

(Upper) Revenues (Lower) Recurring Profit

Air Cargo Transportation : Based on the assumption that the transfer of shares of NCA will be completed with an effective date of March 31, 2025.

### **Appendix**









#### ► 1. Air Cargo Transportation (NCA)

|                                  |       | FY:   | 2023(Res | ult)  |       |                | FY2024( | Forecast) |          |  |
|----------------------------------|-------|-------|----------|-------|-------|----------------|---------|-----------|----------|--|
|                                  | 1     | .Н    | 2        | :H    | Full- | 1              | Н       |           |          |  |
|                                  | Q1    | Q2    | Q3       | Q4    | year  | Q1<br>(Result) | Q2      | 2H        | Full-yea |  |
| Revenue                          | 77    | 7.8   | 83       | 3.3   | 161.1 | 93             | 3.5     | 93.0      | 186.5    |  |
| (Billions of yen)                | 37    | 40.8  | 44.8     | 38.4  | 101.1 | 46.6           | 46.9    | 93.0      | 180.5    |  |
| Recurring Profit                 | 0     | .3    | 5        | .4    | 5.7   | 6              | .0      | 4.0       | 10.0     |  |
| (Billions of yen)                | 0.4   | -0.0  | 4.9      | 0.4   | 5.7   | 3.4            | 2.5     | 4.0       | 10.0     |  |
| Chargeable Weight                | 19    | 96    | 20       | 07    | 403   | 22             | 27      | 223       | 450      |  |
| (1,000 tons)                     | 95    | 101   | 104      | 103   | 403   | 115            | 11      | 223       | 450      |  |
| Volume (RTK)                     | 1,149 |       | 1,162    |       | 2,311 | 1,2            | 297     | 1,274     | 2,571    |  |
| (mil.ton kilo)                   | 568   | 581   | 584      | 578   | 2,311 | 655            | 642     | 1,2/4     | 2,371    |  |
| Capacity (ATK)                   | 1,7   | 797   | 1,868    |       | 3,665 | 2,041          |         | 1,992     | 4.025    |  |
| (mil.ton kilo)                   | 885   | 912   | 943      | 925   | 3,005 | 1,003          | 1,038   | 1,992     | 4,033    |  |
| YIELD                            | 1     | 42    | 10       | 64    | 153   | 17             | 74      | 175       | 174      |  |
| FY3/09 Q1=100                    | 141   | 143   | 174      | 154   | 155   | 173            | 176     | 1/5       | 1/4      |  |
| MOPS                             | \$1   | .02   | \$1      | .05   | \$103 | \$9            | 99      | \$100     | \$100    |  |
| US\$ per bbl                     | \$92  | \$113 | \$107    | \$102 |       | \$99           | \$100   |           | •        |  |
| Utilization of the Air<br>Crafts | 10    | 08    | 10       | 04    | 106   | -              |         | _         | _        |  |
| FY2020 Q1=100                    | 106   | 110   | 108      | 100   |       | 111            | -       |           |          |  |

- Chargeable Weight, Volume (RTK), Capacity (ATK) and YIELD do not include sales business for our subsidiaries and partner airlines.
- Operating Time does not include dry-lease aircraft.
- Forecasts for FY2024 are based on the assumption that the transfer of shares of NCA will be completed with an effective date of March 31, 2025.



#### **▶ 2.** Logistics

|        |              | FY2022    |              | FY2  | 20223(Res | sult) |           |                | FY2024 | (Forecast | )         | Change                  |    |   |    |    |     |    |   |    |    |     |
|--------|--------------|-----------|--------------|------|-----------|-------|-----------|----------------|--------|-----------|-----------|-------------------------|----|---|----|----|-----|----|---|----|----|-----|
|        |              | (Result)  | 1            | Н    | 2         | Н     |           | 1H             |        |           |           | from Prev.              |    |   |    |    |     |    |   |    |    |     |
|        |              | Full-year | Q1           | Q2   | Q3        | Q4    | Full-year | Q1<br>(Result) | Q2     | 2H        | Full-year | Forecast<br>(Full-year) |    |   |    |    |     |    |   |    |    |     |
|        | TEU          | 651       | 30           | 08   | 30        | 01    | 609       | 32             | 22     | 320       | 642       | -34                     |    |   |    |    |     |    |   |    |    |     |
| Ocean  | (1,000TEUs)  | 051       | 151          | 157  | 155       | 146   | 009       | 154            | 168    | 320       | 042       | -34                     |    |   |    |    |     |    |   |    |    |     |
| Export | Year-on-     | -10%      | -10%         | -10% | -10%      | -10%  | -10%      | -10%           | -10%   | -10%      | -10%      | -10%                    | -8 | % | -5 | 5% | -6% | 50 | % | 6% | 5% | -6% |
|        | Year         | -10%      | -10%         | -7%  | -5%       | -4%   | -0%       | 2%             | 7%     | 0 70      | 370       | -070                    |    |   |    |    |     |    |   |    |    |     |
|        | Weight       | 295       | 12           | 26   | 1         | 50    | 275       | 152            |        | 157       | 309       | -6                      |    |   |    |    |     |    |   |    |    |     |
| Air    | (1,000 tons) | 295       | 59           | 67   | 76        | 73    | 2/5       | 73             | 79     | 157       | 309       | -0                      |    |   |    |    |     |    |   |    |    |     |
| Export | Year-on-     | -26%      | -20          | 0%   | 9%        |       | 704       | 21             | %      | E0/-      | 12%       | 20%                     |    |   |    |    |     |    |   |    |    |     |
|        | Year         | -20%      | -28% -12% 39 | 3%   | 17%       | -7%   | 23%       | 19%            | 5%     | 12%       | -2%       |                         |    |   |    |    |     |    |   |    |    |     |



#### 3. Dry Bulker and Tanker - Market trend and forecast

|                      |          |        |         | F      | Y2023 (Resu | lt)    |        |           |                | FY2024(I | Forecast) |           | Prev.<br>Forecast |
|----------------------|----------|--------|---------|--------|-------------|--------|--------|-----------|----------------|----------|-----------|-----------|-------------------|
|                      |          | Q1     | Q2      | 1H     | Q3          | Q4     | 2H     | Full-Year | Q1<br>(Result) | Q2       | 2H        | Full-Year | Full-year         |
|                      | BDI      | 1,326  | 1,194   | 1,260  | 2,079       | 1,833  | 1,956  | 1,608     | 1,849          | 2,055    | 1,683     | 1,817     | 1,665             |
| Dry B                | Cape     | 15,650 | 13,414  | 14,532 | 28,965      | 24,456 | 26,710 | 20,621    | 22,701         | 27,000   | 20,500    | 22,675    | 20,250            |
| <b>Bulk Carriers</b> | Panamax  | 12,424 | 11,885  | 12,154 | 16,349      | 15,508 | 15,928 | 14,041    | 16,377         | 17,000   | 15,000    | 15,844    | 15,000            |
| arriers              | Handymax | 10,910 | 10,047  | 10,479 | 14,330      | 13,000 | 13,665 | 12,072    | 15,000         | 15,500   | 13,750    | 14,500    | 13,500            |
| o,                   | Handy    | 10,515 | 8,877   | 9,696  | 13,110      | 12,037 | 12,574 | 11,135    | 13,052         | 14,500   | 12,750    | 13,263    | 12,500            |
| Tankers              | VLCC     | 39,049 | 20,469  | 29,759 | 38,128      | 44,424 | 41,276 | 35,517    | 38,067         | 30,000   | 47,000    | 40,517    | 42,000            |
| ers                  | VLGC     | 75,981 | 103,704 | 89,842 | 113,794     | 46,937 | 80,365 | 85,104    | 52,406         | 55,000   | 55,000    | 54,352    | 60,000            |

- Dry Bulk Charter Market (Sport Time Charter) (Unit: \$/day)
   Cape = 5 Trade Average, Panamax = 5 Trade Average, Handymax = 10 Trade Average, Handy = 7 Trade Average
- Tanker Market (Sport Time Charter) (Unit: \$/day)
   VLCC and VLGC = Middle East Gulf Far East trade



#### ▶ 4. Automotive Business

|               |     | F\  | ⁄2023 (Resu | ılt)   |           |                | FY2024 ( | Forecast) |           | Change                 |  |
|---------------|-----|-----|-------------|--------|-----------|----------------|----------|-----------|-----------|------------------------|--|
|               | 1   | .Н  | 2           | .Ή     |           | 1              | Н        |           |           | from Prev.<br>Forecast |  |
|               | Q1  | Q2  | Q3          | Q4     | Full-year | Q1<br>(Result) | Q2       | 2H        | Full-Year | (Full-year)            |  |
| All Trade     | 2   | 227 |             | 224    |           | 220            |          | 226       | 447       | -8                     |  |
| (10,000 Cars) | 112 | 115 | 121         | 103    | 451       | 112            | 108      | 220       | 447       | -6                     |  |
| Voor on voor  | 4   | %   | -3          | 3%     | 006       | -3             | %        | 1%        | -1%       | -2%                    |  |
| Year-on-year  | 5%  | 3%  | -3%         | 3% -4% | 0%        | -0%            | -6%      | 1 70      | -170      | -270                   |  |

Including Intra-European Trade (incl. space-chartered trade)



Financial Results for FY2024 1st Quarter

July 31, 2024

## Index



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#### 1. FY2024 1st Quarter Results



#### Outline

With a steady recovery in cargo movements as the backdrop, the supply and demand situation for shipping capacity is becoming increasingly tight.

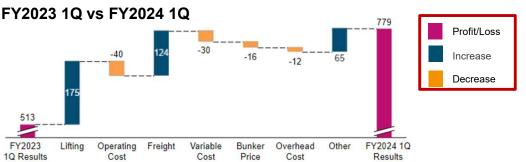
This is impacting spot freight rates which are continuing to rise. For 1Q, ONE's net profit is US\$ 779 million, up 52% from the same quarter of the last year.

- Cargo movements are in a recovery trend, with personal consumption spending remaining strong in North America and consumer demand recovering due to easing inflation in Europe.
- High tonnage supply continued due to the influx of new vessels. However, the continued uncertainty surrounding the situation in the Middle East has led to longer transit routes with vessels diverting around the Cape of Good Hope (CoGH), resulting in a reversal of oversupply. This same situation has impacted container equipment availability in some areas.
- Spot freight rates increased compared to 4Q FY2023, across multiple tradelanes including Asia North America and Asia Europe due to tight supply and increased demand.

#### FY2024 1st quarter results and PL analysis

(Unit: Million US\$)

|                           |               |               |               | FY 2023      |              |               |                      |               | vs FY2 | 023 1Q        | vs FY2 | 2023 4Q       |
|---------------------------|---------------|---------------|---------------|--------------|--------------|---------------|----------------------|---------------|--------|---------------|--------|---------------|
|                           | 1Q<br>Results | 2Q<br>Results | 1H<br>Results | 3Q<br>Result | 4Q<br>Result | 2H<br>Results | Full Year<br>Results | 1Q<br>Results | Change | Change<br>(%) | Change | Change<br>(%) |
| Revenue                   | 3,765         | 3,549         | 7,314         | 3,357        | 3,864        | 7,221         | 14,536               | 4,211         | 446    | 12%           | 347    | 9%            |
| EBITDA                    | 770           | 436           | 1,206         | 170          | 668          | 838           | 2,044                | 1,217         | 447    | 58%           | 549    | 82%           |
| EBIT                      | 385           | 31            | 416           | -248         | 223          | -24           | 392                  | 667           | 282    | 73%           | 444    | 199%          |
| Profit/Loss               | 513           | 187           | 700           | -83          | 356          | 274           | 974                  | 779           | 266    | 52%           | 423    | 119%          |
| Bunker Price (US\$/MT)    | \$590         | \$565         | \$577         | \$625        | \$587        | \$605         | \$592                | \$594         | \$4    | 1%            | \$7    | 1%            |
| Bunker consumption (K MT) | 799           | 862           | 1,661         | 859          | 934          | 1,793         | 3,454                | 900           | 101    | 13%           | -34    | -4%           |
| Lifting (K TEU)           | 2,825         | 3,087         | 5,911         | 3,105        | 3,002        | 6,107         | 12,019               | 3,142         | 317    | 11%           | 140    | 5%            |



- ☐ Lifting : Increased as cargo demand improved.
  - Operating Cost : Increased ship costs and bunker consumption due to the usage of
    - CoGH diversion
- ☐ Freight : Improved in main trade lanes especially in east-west bound trades.
  - Variable Cost : Hiked container storage cost and inland transportation cost
    - resulting from higher lifting volume and inflation
- ☐ Bunker Price : Slightly increased☐ Overhead Cost : Increased year on year

## 2. Liftings, Utilization Rates, and Freight Index in Major Trades



(Unit: 1,000TEU)

|                                  |              |         | FY2023  |         |         |         |         |           |  |
|----------------------------------|--------------|---------|---------|---------|---------|---------|---------|-----------|--|
| Liftings / Utilization by Trades |              | 1Q      | 2Q      | 1H      | 3Q      | 4Q      | 2H      | Full Year |  |
|                                  |              | Results   |  |
| Asia - North America             | Lifting      | 578     | 706     | 1,284   | 653     | 616     | 1,269   | 2,553     |  |
| Eastbound                        | Utilization  | 82%     | 95%     | 89%     | 94%     | 97%     | 96%     | 92%       |  |
| Asia - Europe<br>Westbound       | Lifting      | 385     | 434     | 819     | 382     | 382     | 764     | 1,584     |  |
|                                  | Utilization  | 94%     | 92%     | 93%     | 90%     | 93%     | 91%     | 92%       |  |
|                                  | •            | •       |         |         | •       |         |         |           |  |
| Asia-North America<br>Westbound  | Lifting      | 291     | 295     | 586     | 327     | 295     | 621     | 1,208     |  |
|                                  | Utilization  | 44%     | 40%     | 42%     | 46%     | 49%     | 48%     | 45%       |  |
| Asia-Europe<br>Eastbound         | Lifting      | 240     | 221     | 461     | 232     | 238     | 470     | 931       |  |
|                                  | Litilization | 54%     | 45%     | 49%     | 50%     | 55%     | 52%     | 51%       |  |

| FY2024  |  |
|---------|--|
| 1Q      |  |
| Results |  |
| 673     |  |
| 100%    |  |
| 434     |  |
| 100%    |  |
|         |  |
| 290     |  |
| 43%     |  |
|         |  |

(Unit: 100 = average freight rates as of FY2018 1Q)

|                                 | FY2023  |         |         |         |         |         |           |
|---------------------------------|---------|---------|---------|---------|---------|---------|-----------|
| Freight Index by Trades         | 1Q      | 2Q      | 1H      | 3Q      | 4Q      | 2H      | Full Year |
|                                 | Results   |
| Asia-North America<br>Eastbound | 126     | 109     | 117     | 108     | 135     | 121     | 119       |
| Asia-Europe<br>Westbound        | 139     | 116     | 127     | 106     | 183     | 144     | 135       |

| FY2024  |
|---------|
| 1Q      |
| Results |
| 137     |
| 201     |

245 48%

- Liftings, Utilization rates: For Asia North America eastbound, liftings largely improved compared to the previous quarter and YoY, due to a steady growth in demand, as well as the likely impact of early shipments in anticipation of US tariff increases on China. Liftings for Asia Europe westbound also increased thanks to the recovery in consumption, and a boost in ocean cargo volume due to increased voyage days. The utilization rate increased largely in both North America and Europe trades as the supply and demand situation for ships became tighter.
- Freight Index: With a steady recovery in cargo movements and prolonged rerouting through the CoGH as the backdrop, the tight supply-demand situation persisted. Spot freight increased.

#### 3. FY2024 Full Year Forecast



#### Outline

The outlook for the supply-demand balance remains uncertain beyond 2Q. Although forecasting the full year of 2024 is extremely challenging, considering various factors and circumstances to the greatest possible, full-year results for FY2024 are expected to show a profit of US\$2,745million.

- In particular, the outlook for the 2Q and beyond is extremely uncertain.
- The normalization of the Middle East situation is expected to take some time.
- ONE will monitor evolving conditions and maintain agile and efficient operations, with a focus on delivering high quality service to customers.

#### FY2024 Full Year Forecast

(Unit: Million US\$)

|             | Previous Forecasts |                 |                        |  |  |
|-------------|--------------------|-----------------|------------------------|--|--|
|             | 1H<br>Forecasts    | 2H<br>Forecasts | Full Year<br>Forecasts |  |  |
| Profit/Loss | 800                | 200             | 1,000                  |  |  |

| Latest Forecasts |                |                           |     |                        |  |  |  |
|------------------|----------------|---------------------------|-----|------------------------|--|--|--|
| 1Q<br>Results    | 2Q<br>Forecast | 1H 2H Forecasts Forecasts |     | Full Year<br>Forecasts |  |  |  |
| 779              | 1,466          | 2,245                     | 500 | 2,745                  |  |  |  |

## 4. ONE's Response to Recent Changes in the Business Environment



#### Events

- ➤ Cargo movements from Asia to North America during April to June increased by 8.1% year-on-year thanks to the continued domestic consumption levels in the United States. Movements that appear to be an increase in shipments anticipating the introduction of additional tariffs on China further boosted cargo movement. Additionally, cargo movements from Asia to Europe increased by 4.4% in April, due to inflationary pressures subsiding and personal consumption starting to pick up. In addition, as transportation times become longer due to necessary routing via the CoGH, the volume of on-board cargo has also increased in certain trades.
- ➤ The increase in supply caused by the influx of the large number of new vessel deliveries has continued. However, surplus vessel capacity is being absorbed, mainly on Asia-Europe route, due to the prolonged rerouting through the CoGH.
- ➤ Due to increased cargo movement, congestion at major ports, and a shortage of containers, tight supply and demand situation has spread not only to North America and Europe, but also to north-south routes and intra-Asia routes.
- ➤ In the Panama Canal, restrictions on the number of daily transit and permissible draught are gradually being lifted as the water level of Gatun Lake improves.



### ONE's response

- ➤ Implemented flexible counter measures to minimize supply chain disruptions caused by the situation in the Red Sea/Gulf of Aden.
- ➤ In light of the ease of the Panama Canal's traffic restrictions, the North America East Coast service that used to route via the CoGH has been reverted to via the Panama Canal.
- > Temporarily deployed additional ships on routes with strong demand.
- ➤ In response to port congestion and the shortage of empty containers, a careful review and redesign of our services and ports of call has been conducted, as well as the temporary deployment of additional vessels to reposition empty containers. Proactively procured more containers.



Maximize operational efficiency through flexible vessel deployment and optimization of container flow

## 5. Reference (Fleet Structure, Service Structure & New Order)

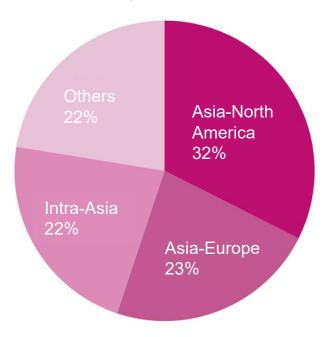


#### Fleet Structure

|            |    | Size       |                | 1) As of end of<br>Mar 2024 | 2) As of end of Jun<br>2024 | 2)-1)  |
|------------|----|------------|----------------|-----------------------------|-----------------------------|--------|
| 20,000 TEU | >= |            | Capacity (TEU) | 264,600                     | 264,600                     |        |
|            |    |            | Vessels        | 12                          | 12                          |        |
| 10,500 TEU | -  | 20,000 TEU | Capacity (TEU) | 611,804                     | 657,920                     | 46,11  |
|            |    |            | Vessels        | 44                          | 47                          |        |
| 9,800 TEU  | -  | 10,500 TEU | Capacity (TEU) | 110,200                     | 110,200                     |        |
|            |    |            | Vessels        | 11                          | 11                          |        |
| 7,800 TEU  | -  | 9,800 TEU  | Capacity (TEU) | 346,389                     | 329,257                     | -17,13 |
|            |    |            | Vessels        | 39                          | 37                          | -      |
| 6,000 TEU  | -  | 7,800 TEU  | Capacity (TEU) | 172,618                     | 207,128                     | 34,51  |
|            |    |            | Vessels        | 26                          | 31                          |        |
| 5,200 TEU  | -  | 6,000 TEU  | Capacity (TEU) | 33,112                      | 28,116                      | -4,99  |
|            |    |            | Vessels        | 6                           | 5                           | -      |
| 4,600 TEU  | -  | 5,200 TEU  | Capacity (TEU) | 78,068                      | 78,068                      |        |
|            |    |            | Vessels        | 16                          | 16                          |        |
| 4300 TEU   | -  | 4,600 TEU  | Capacity (TEU) | 58,294                      | 62,872                      | 4,57   |
|            |    |            | Vessels        | 13                          | 14                          |        |
| 3,500 TEU  | -  | 4,300 TEU  | Capacity (TEU) | 50,304                      | 58,813                      | 8,50   |
|            |    |            | Vessels        | 12                          | 14                          |        |
| 2,400 TEU  | -  | 3,500 TEU  | Capacity (TEU) | 84,370                      | 84,370                      |        |
|            |    |            | Vessels        | 31                          | 31                          |        |
| 1,300 TEU  | -  | 2,400 TEU  | Capacity (TEU) | 20,494                      | 20,494                      |        |
|            |    |            | Vessels        | 12                          | 12                          |        |
| 1,000 TEU  | -  | 1,300 TEU  | Capacity (TEU) | 13,962                      | 14,002                      | 4      |
|            |    |            | Vessels        | 13                          | 13                          |        |
| 0 TEU      | -  | 1,000 TEU  | Capacity (TEU) | 0                           | 0                           |        |
|            |    |            | Vessels        | 0                           | 0                           |        |
| ıl         |    |            | Capacity (TEU) | 1,844,215                   | 1,915,840                   | 71,62  |
|            |    |            | Vessels        | 235                         | 243                         |        |

#### Service Structure

(FY2024 1Q Structure of dominant and non-dominant space allocation)



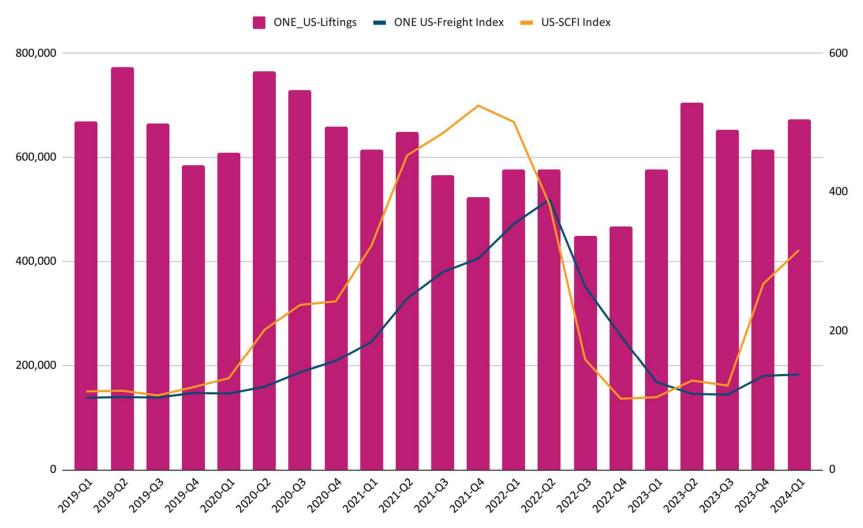
#### Current Orders of New Vessels(Including Long-Term Chartered Vessels)

|                             | As of end of | Delivered in 1Q | New Order in 1Q | As of end of |  |
|-----------------------------|--------------|-----------------|-----------------|--------------|--|
|                             | Mar 2024     | FY2024          | FY2024          | Jun 2024     |  |
| No. of Order Book (Vessels) | 46           | 6               | 5               | 45           |  |



### 6. Appendix Change of Demand and Freight index









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