Financial Results for FY 18/3 1st Quarter and Forecast for FY 18/3

July 31, 2017

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Overview of FY 18/3 1st Quarter Results



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Revenues increased vs FY 17/3 1Q. Bottom line turned into the black.

Container/Dry bulk market gradually recovering from previous year's worst-ever levels. FY18/3 1Q significantly improved vs FY17/3 1Q.

Liner Trade Lifting volume stable and high utilization has been maintained.

> Air Cargo Active cargo movement was seen in 18/3 1Q more than expected. Yields improved.

Logistics Both ocean-freight forwarding and air-freight forwarding struggled with high procurement cost.

Bulk Shipping Dry bulk trade was active and the market got improved, but the recovery trend is temporarily halted with the slow down of scrapping/excess supply.

Tanker market worse than expected but LNG/Off shore business's high working rate resulted in good profit.

Car carrier's cargo volume to North America and Europe was stable,

but volume to resource-rich countries remained low.

FY 18/3 1st Quarter Result (Summary)



- ➤ Revenues increased vs FY 17/3 1Q. Bottom line turned into the black.
- Overall, stable cargo movement resulted in profit in spite of rising bunker oil prices.

				FY17/3				FY18/3	Year-on-
(In billion yen)	1Q	2Q	1H	3Q	4Q	2H	Full-Year	1Q	year
Revenues	470.7	457.8	928.5	485.9	509.3	995.2	1,923.8	521.7	50.9
Operating Income	-10.9	-11.5	-22.4	6.9	-2.5	4.3	-18.0	3.5	14.5
Recurring Profit	-9.9	-13.6	-23.6	25.9	-1.2	24.6	1.0	10.2	20.2
Net Income Attributable of owners of the Parent Company	-12.7	-219.0	-231.8	5.7	-39.6	-33.9	-265.7	5.3	18.1
Exchange rate Bunker Oil Prices	¥ 111.12 \$ 192.62	¥ 103.50 \$ 238.71	¥107.31 \$215.67	¥ 106.13 \$ 270.71	¥114.29 \$312.94	¥110.21 \$291.83	¥ 108.76 \$ 253.75	¥ 111.48 \$ 326.72	+ ¥ 0.36 + \$ 134.10

1st quarter comparison by Industrial SEGs







- Cargo lifting volume in liner division increased.
- > Air cargo division made a good start. Dry bulk market is making gradual recovery.

	Industrial Segment				FY18/3	Year-on-				
G	(In Billion Yen)	1Q	2Q	1H	3Q	4Q	2H	Full-year	1Q	year
lobal	Lines	141.4	139.1	280.5	149.8	155.4	305.3	585.9	171.5	30.1
	Liner	-8.8	-6.4	-15.3	3.9	-1.3	2.5	-12.7	5.7	14.5
	Air Cargo	19.0	19.4	38.5	22.5	20.9	43.4	81.9	23.3	4.3
0	Air Cargo	-1.9	-1.4	-3.4	2.2	3.8	6.1	2.6	0.7	2.7
gi	Logistics	113.8	111.9	225.8	118.0	117.5	235.5	461.3	118.9	5.1
s t i	Logistics	2.1	2.4	4.6	2.0	0.9	3.0	7.6	-0.0	-2.2
CS	(Total)	274.3	270.6	544.9	290.4	293.8	584.2	1,129.1	313.9	39.5
S 5		-8.6	-5.4	-14.1	8.2	3.4	11.6	-2.4	6.3	15.0
Shipping	Dulle Chinning	180.1	169.6	349.8	176.6	191.2	367.9	717.7	188.9	8.7
ρſ	Bulk Shipping	-0.8	-8.5	-9.4	8.0	-2.7	5.2	-4.1	2.7	3.6
	Real Estates	2.4	2.4	4.8	2.5	2.0	4.5	9.4	1.9	-0.4
Others	Real Estates	0.9	0.9	1.8	9.4	0.7	10.1	12.0	0.6	-0.3
SJe	Othor	32.0	34.5	66.6	37.0	42.8	79.9	146.6	39.0	6.9
	Other	-0.6	0.1	-0.5	0.6	-1.6	-0.9	-1.4	1.1	1.7
	Elimination/Unallo	-18.2	-19.3	-37.6	-20.7	-20.6	-41.4	-79.0	-22.2	-3.9
	cation	-0.7	-0.7	-1.4	-0.4	-1.0	-1.5	-2.9	-0.6	0.0
	Consolidated	470.7	457.8	928.5	485.9	509.3	995.2	1,923.8	521.7	50.9
	Consolidated	-9.9	-13.6	-23.6	25.9	-1.2	24.6	1.0	10.2	20.2

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Analysis of Change in Recurring Profit between FY 17/3 1st and FY 18/3 1st



(billion yen)

Yen Appreciation	0.1	¥111.48/\$, Depreciated by ¥0.36
Higher Bunker Oil Price	-3.5	\$326.72/MT, Increased by \$134.10
Market Effects, etc.	12.1	
Cost Reduction	1.2	
Foreign Exchange Profit/Loss	5.5	
Others	4.8	(Structural reforms effect 4.0 included)
Total	20.2	

Revised Forecast for FY 18/3



Forecast for FY 18/3 remains unchanged.

Liner Make upward adjustment to previous forecast.

Europe destined cargo volume stable, but freight rates for North America trade not as high as originally expected due to excess

vessel capacity.

A certain amount of integration cost included in the forecast.

Terminal business bring good profit.

> Air Cargo Forecast remains almost the same level as previous forecast.

Expect stable cargo movement.

Logistics Forecast remains almost the same level as previous forecast.

Showing sign of recovery.

> Bulk Shipping Make downward adjustment to previous forecast.

Dry bulker and Tanker market in 1st Half will be weaker than previously

expected but in 2nd Half will be the same level as previous forecast.

> Dividends Interim: no payment Year-end: TBD

Revised Forecast for FY18/3 (Summary)







		FY :	L7/3 (R	esult)			FY 18/3	(Forecast)			Change
	1	н	2	2H Full-			Full-	Year-on year	from previous		
(In billion yen)	1Q	2Q	3Q	4Q	year	1Q (Result)	2Q	2H	year	ycai	forecast (full-year)
D	928.5		99	5.2		1,0	1,053.0			188.2	104.0
Revenues	470.7	457.8	485.9	509.3	1,923.8	521.7	531.3	1,059.0	2,112.0	100.2	104.0
Operating	-22.4 4.3		.3	10.0	8.5		13.0	21.5	39.5	-3.0	
Income	-10.9	-11.5	6.9	-2.5	-18.0	3.5	5.0	13.0	21.5	39.3	-5.0
Recurring	-23	-23.6 24		1.6	1.0	14.5		0.5	22.0	22.0	0.0
Profit	-9.9	-13.6	25.9	-1.2	1.0	10.2	4.3	8.5	23.0	22.0	0.0
Net Income Attributable to	-23	1.8	-33	3.9	265.7	1	1.0		F 0	270.7	0.0
Owners of the parent company	-12.7	-219.0	5.7	-39.6	-265.7	5.3	-4.3	4.0	5.0	270.7	0.0
Exchange Rate Bunker Oil Prices		¥ 103.50 \$ 238.71		¥114.29 \$312.94	¥ 108.76 \$253.75	¥ 111.48 \$326.72	¥ 110.00 \$340.00	¥ 110.00 \$340.00	¥ 110.37 \$336.68	¥1.61 \$82.93	

Sensitivity on Recurring Profit

Exchange Rate : 0.5 billion increase per ¥1/\$ depreciation

Bunker Oil Prices : 1.2 billion increase per \$10/MT decrease

Dividends Interim: no payment Year-end: TBD

FY 18/3 Forecast by Industrial SEGs

Forecast





	Industrial Segment		F	Y17/3 (Res	ult)			FY 1	.8/3 (Forec	ast)		Year-on
	(In billion yen)	1Q	2Q	1H	2H	Full-year	1Q (Result)	2Q	1H	2H	Full-year	Year
<u> </u>	Linou	141.4	139.1	280.5	305.3	585.9	171.5	174.5	346.0	339.0	685.0	99.1
Поь	Liner	-8.8	-6.4	-15.3	2.5	-12.7	5.7	3.4	9.0	-4.0	5.0	17.7
a –	Air Carae	19.0	19.4	38.5	43.4	81.9	23.3	24.7	48.0	47.0	95.0	13.1
L 0	Air Cargo	-1.9	-1.4	-3.4	6.1	2.6	0.7	-0.2	-0.5	1.0	1.5	-1.1
က	Logistics	113.8	111.9	225.8	235.5	461.3	118.9	133.1	252.0	258.0	510.0	48.7
istic		2.1	2.4	4.6	3.0	7.6	-0.0	3.5	3.5	5.0	8.5	0.9
cs	(Total)	274.3	270.6	544.9	584.2	1,129.1	313.9	332.2	646.0	644.0	1,290.0	160.9
SΒ		-8.6	-5.4	-14.1	11.6	-2.4	6.3	6.7	13.0	2.0	15.0	17.4
Bulk Shipping	Bulk	180.1	169.6	349.8	367.9	717.7	188.9	180.1	369.0	374.0	743.0	25.3
ing	Shipping	-0.8	-8.5	-9.4	5.2	-4.1	2.7	-2.2	0.5	6.0	6.5	10.6
	Real	2.4	2.4	4.8	4.5	9.4	1.9	2.1	4.0	4.0	8.0	-1.4
Others	Estate	0.9	0.9	1.8	10.1	12.0	0.6	0.4	1.0	1.5	2.5	-9.5
ers	Ottle en	32.0	34.5	66.6	79.9	146.6	39.0	40.0	79.0	82.0	161.0	14.4
	Other	-0.6	0.1	-0.5	-0.9	-1.4	1.1	0.4	1.5	0.5	2.0	3.4
	Elimination/	-18.2	-19.3	-37.6	-41.4	-79.0	-22.2	-22.8	-45.0	-45.0	-90.0	-11.0
	Unallocation	-0.7	-0.7	-1.4	-1.5	-2.9	-0.6	-0.9	-1.5	-1.5	-3.0	-0.1
		470.7	457.8	928.5	995.2	1,923.8	521.7	531.3	1,053.0	1,059.0	2,112.0	188.2
	Consolidated	-9.9	-13.6	-23.6	24.6	1.0	10.2	4.3	14.5	8.5	23.0	22.0

(Upper) Revenues (Lower) Recurring Profit

- A certain amount of integration cost included in the forecast.
- Dry bulk market is currently at adjustment phase but expected to recover gradually.

F18/3 Forecast vs latest Guidance by Industrial SEGs



Industrial Segment		Guidance			Forecast		Cha	ange Full	-year
(In billion yen)	1H	2H	Full-year	1H	2H	Full-year	1H	2H	Full Year
റ	308.0	303.0	611.0	346.0	339.0	685.0	38.0	36.0	74.0
Liner	3.0	-3.0	0.0	9.0	-4.0	5.0	6.0	-1.0	5.0
מ	47.0	46.0	93.0	48.0	47.0	95.0	1.0	1.0	2.0
Air Cargo	0.0	1.0	1.0	0.5	1.0	1.5	0.5	0.0	0.5
o u locieties	252.0	258.0	510.0	252.0	258.0	510.0	0.0	0.0	0.0
Logistics	3.5	5.0	8.5	3.5	5.0	8.5	0.0	0.0	0.0
(Total)	607.0	607.0	1,214.0	646.0	644.0	1,290.0	39.0	37.0	76.0
σ (Total)	6.5	3.0	9.5	13.0	2.0	15.0	6.5	-1.0	5.5
Bulk Shipping	362.0	361.0	723.0	369.0	374.0	743.0	7.0	13.0	20.0
Shipping	7.0	5.5	12.5	0.5	6.0	6.5	-6.5	0.5	-6.0
	3.5	4.5	8.0	4.0	4.0	8.0	0.5	-0.5	0.0
Real Estate	1.0	1.5	2.5	1.0	1.5	2.5	0.0	0.0	0.0
ers Othor	67.0	76.0	143.0	79.0	82.0	161.0	12.0	6.0	18.0
Other	1.0	0.5	1.5	1.5	0.5	2.0	0.5	0.0	0.5
Elimination/	-39.5	-40.5	-80.0	-45.0	-45.0	-90.0	-5.5	-4.5	-10.0
Allocation	-1.5	-1.5	-3.0	-1.5	-1.5	-3.0	0.0	0.0	0.0
Consolidated	1,000.0	1,008.0	2,008.0	1,053.0	1,059.0	2,112.0	53.0	51.0	104.0
Consolidated	14.0	9.0	23.0	14.5	8.5	23.0	0.5	-0.5	0.0

• 1H: Dry bulker/Tanker market weaker than expected. Container better than original forecast.

• 2H: FY 18/3 forecast remains at same level as the original forecast.

3. Segment-wise Overviews





Liner Europe destined cargo volume stable, but freight rates for

North America trade not as high as originally expected due

to excess vessel capacity.

> Air Cargo Target to increase handling volume and improve freight

rates on the back of strong cargo demand.

Logistics Expect high procurement situation is eased and profitability

to recover.

Bulk Shipping

Dry Bulk Market currently at adjustment phase, and expected to

recover to the original forecast levels in the 2nd Half.

Liquid Market expected to be at original forecast levels in the high

demand season of 2nd Half.

Car Carrier Recovery of shipments to developing countries and

resource-rich countries is delayed, but secure comfortable

cargo and optimize vessel allocation/operation.

Segment-wise: Global Logistics







▶ 1. Liner Trade (Container Transportation)

Lifting	Lifting · Utilization			16/3(Result	Ξ)		
(1,000	TEU)	1	Н	2	2H		
			2Q	3Q	4Q		
Asia →	Lifting (Guidance)	175	220	227	217	840	
North America	Utilization (Guidance)	80%	92%	92%	90%	89%	
Asia →	Lifting (Guidance)	117	128	124	129	498	
Europe	Utilization (Guidance)	91%	95%	97%	102%	96%	

17/3(Forecast)								
1) 1Q(RSL)	H 2Q	2H	Full-Year					
239	250	480	968					
(48	37)	(482)	(968)					
91%	93%	91%	92%					
(92	%)	(92%)	(92%)					
166	178	322	666					
(33	3)	(306)	(639)					
96%	97%	94%	95%					
(94	%)	(90%)	(92%)					

Freight Index (09/3 1Q = 100)
Asia→North America (Guidance)
Asia→Europe (Guidance)

	16/3(Result)								
1	1H		2H						
1Q(RSL)	2Q	3Q	4Q						
74	69	71	71	71					
42	46	47	51	46					

17/3(Forecast)								
1F 1Q(RSL)	l 2Q	2H	Full-Year					
70	74	71	71					
(74	.)	(75)	(74)					
50	50 53 53		52					
(53	3)	(52)	(53)					

Segment-wise: Global Logistics





▶ 2. Air Cargo Transportation (NCA)

		FY	17/3 (Re	sult)			FY18/3 (Change from		
	1	Н	2	Н	Full-year	1	Н	2H	Full-year	Previous forecast
	1Q	2Q	3Q	4Q	i uli-yeai	1Q(RSL)	2Q	211		(Full-Year)
Revenues	38.5		43.4		81.9	48.0		47.0	95.0	2.0
(billion yen)	19.0	19.4	22.5	20.9	01.9	23.3	24.7	47.0	99.0	2.0
Recurring Profit	-3	.4	6.	.1	2.6	0.	.5	1.0	1.5	0.5
(billion yen)	-1.9	-1.4	2.2	3.8	2.6	0.7	-0.2	1.0		
Chargeable	24	16	263		F10	28	35	268	553	3
Weight (1,000 ton)	118	129	136	128	510	142	143	208	555	3
Volume (RTK)	1,493		1,582		2.075	1,736		1,677	3,413	55
(mil.ton Kilo)	719	773	825	756	3,075	844	892	1,077	3,413	33
Capacity (ATK)	2,210		2,172		4 202	2,414		າວວວ	4,747	-56
(mil.ton Kilo)	1,080	1,130	1,121	1,050	4,382	1,180	1,233	2,333	7,/4/	-30
YIELD	7	2	78		75	81		83	82	2
FY09/3 1Q=100	74	71	79	77	75	81	82	65	02	2
MOPS	\$54 \$62		62	+ F0	\$63			# C4		
US\$ per bbl	\$54	\$54	\$60	\$64	\$ 58	\$61	\$65	\$65	\$64	-\$1

Segment-wise: Global Logistics



▶ 3. Logistics

	FY	17/3 (Result)		FY	Change		
	1H	2H	Full-	1H	211		from Previous forecast
(billion yen)	1Q 2Q	3Q 4Q	year	1Q 20 (RSL) 20	2H Q	Full-year	(Full-year)
Davis	225.8	235.5		252.0	250.0	510.0	0.0
Revenues	113.8 111.9	118.0 117.5	461.3	118.9 133	258.0 3.1		
Recurring Profit	4.6	3.0	7.6	3.5	F O	8.5	0.0
	2.1 2.4	2.0 0.9	7.6	-0.0 3.	5.0 5		

Segment-wise (Bulk Shipping Business)







▶ 4. Bulk Shipping – 1) Market trend and forecast

			F	/17/3 (Re	sult)			Previous			
		1Q	2Q	3Q	4Q	Full-Year	1Q (RSL)	2Q	2Н	Full-Year	forecast (Full-Year)
Dry	BDI	610	736	997	936	820	1,018	989	1,098	1,051	1,111
Ви	Cape (5TC)	6,684	8,080	11,983	10,970	9,429	12,231	13,000	14,000	13,308	14,750
	Panamax (Pac)	4,546	5,743	7,338	7,481	6,277	8,304	7,500	9,000	8,451	9,000
Carr	Handymax (Pac)	4,836	6,509	5,841	5,972	5,789	7,832	8,000	8,500	8,208	8,500
 •	Handy (Pac)	3,951	5,755	5,895	5,812	5,353	6,778	6,500	7,000	6,820	7,000
Tanker	VLCC	43,686	19,549	49,208	31,483	35,982	22,582	25,000	40,000	31,896	35,000

Segment-wise (Bulk Shipping Business)







► 4. Bulk Shipping – 2) Car Carrier

		FY1	7/3 (Res	sult)		F	FY18/3 (Forecast)			
	1	Н	2	Н	Full-	1	1H		Full-	from previous forecast
	1Q	2Q	3Q	4Q	year	1Q (Result)	2Q	2H	year	(Full-year)
All Trade (10,000cars)	167		169		336	175		180	354	14
	84	83	86	83	330	88	87	100	334	4-7
Year-on year	-11%		-7%		-9%	5%		60/	F 0/	40/
	-11%	-11%	-12%	-1%	-9%	5%	4%	6%	5%	4%