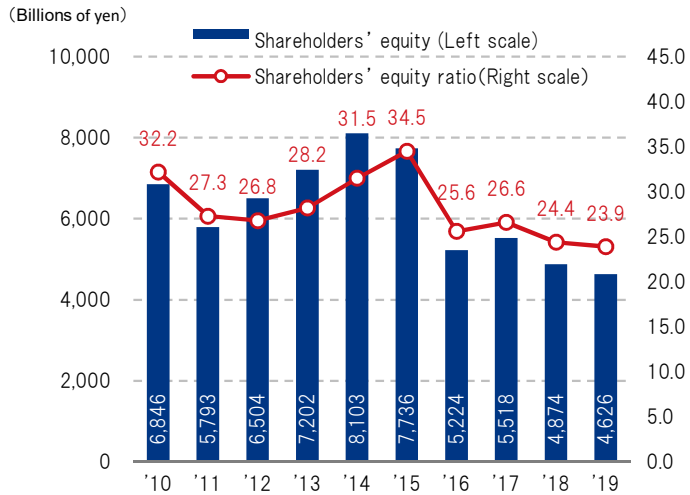
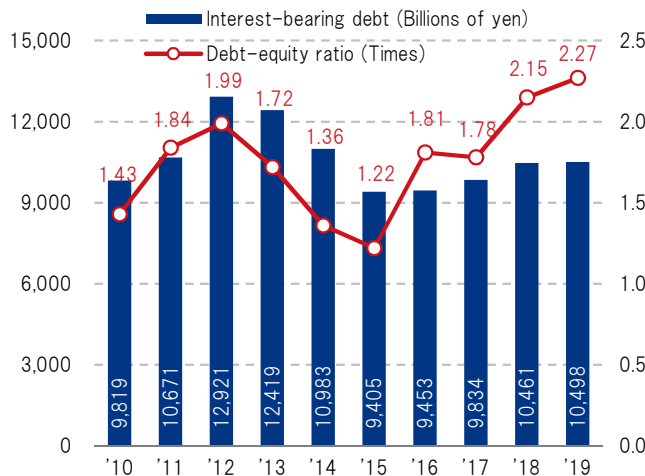


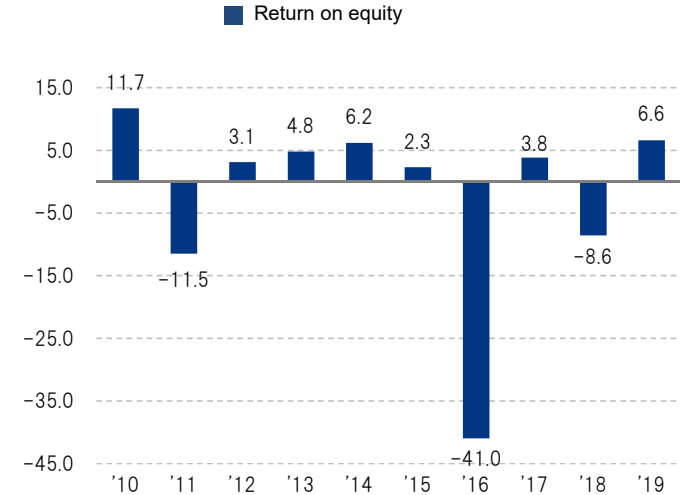
Shareholders' Equity and Shareholders' Equity Ratio



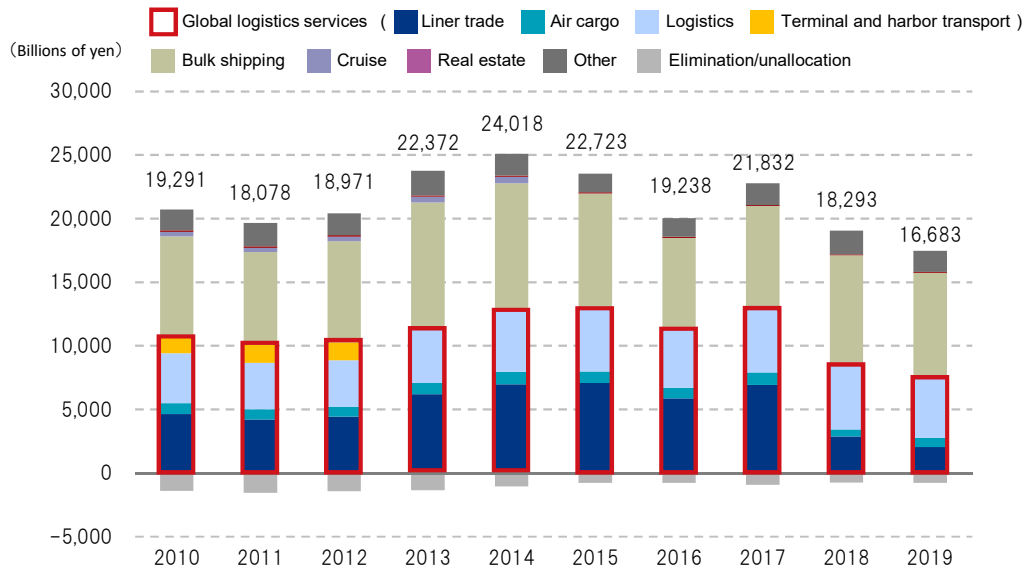
Interest-bearing Debt and Debt-equity Ratio



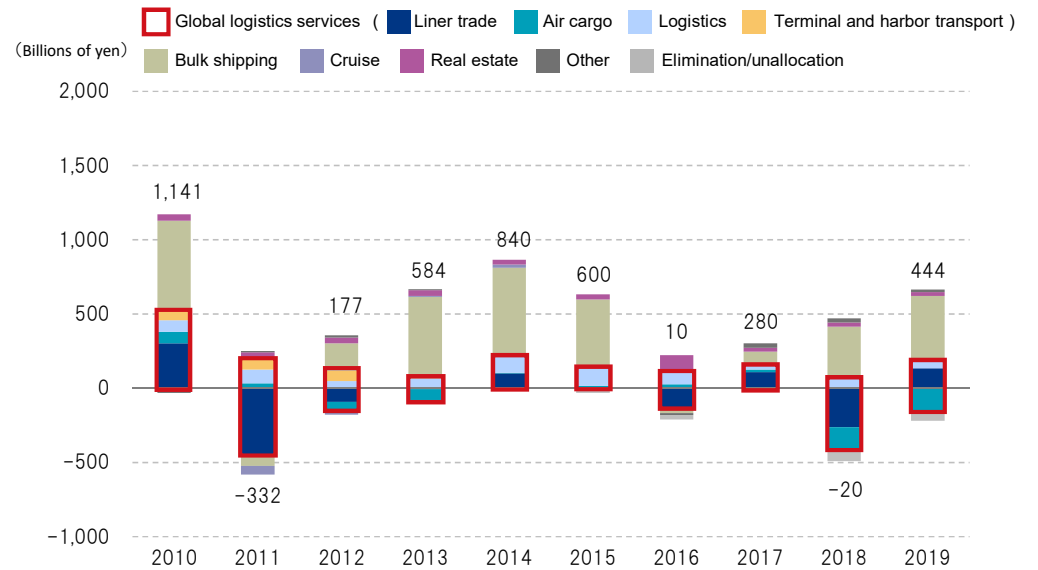
Return on Equity (ROE)



Revenues by Industry Segment



Recurring Profit by Industry Segment



Notes: 1. "Terminal and harbor transport" segment is included in "Liner trade" segment. Also reporting segment of some consolidated subsidiaries has been changed from "Liner trade" to "Bulk shipping", from April 1, 2013.
 2. "Others" includes cruise ships, as NYK Line integrated its cruise business in it's a Other Business Services segment effective from April 1, 2015.
 3. Figures in this table are not restated on the basis of the changes of the business category.