

Positions, Duties and Responsibilities of Directors and Corporate Officers

Yasumi Kudo	Chairman, Chairman Corporate Officer	
Tadaaki Naito	President, President Corporate Officer	Oversees Creative Solutions Group
Naoya Tazawa	Representative Director, Executive Vice-President Corporate Officer	Chief Executive of Technical Headquarters (Technical Headquarters: Marine Group, Technical Group, Environment Group, Creative Solutions Group and Technical HQ Management Group) Executive Chief of Environmental Management, Chairman of Technology Strategy Committee Special matters assigned by the President Oversees Marine Group, Technical Group, Environment Group and Technical HQ Management Group Assists the Director who oversees Creative Solutions Group
Hitoshi Nagasawa	Representative Director, Senior Managing Corporate Officer	Chairman of Tramp Shipping Strategy Committee Oversees Energy Division (Energy Division: Tramp Co-ordination Group, Energy Co-ordination Group, Tanker Group, LNG Group, Offshore Business Group and Fuel Group) Oversees Dry Bulk Division (Dry Bulk Division: Tramp Co-ordination Group, Dry Bulk Marine Quality Control Group, Capesize Bulker Group, Forest Products Group, Panamax Group, Capesize & Panamax Bulker Group and Bulk & Projects Carriers Group) In charge of Middle-East Region
Koichi Chikaraishi	Representative Director, Senior Managing Corporate Officer	Chief Executive of Automotive Transportation Headquarters (Automotive Transportation Headquarters: Car Carrier Group No.1, Car Carrier Group No.2, Auto-Logistics Group and Automotive Quality Control Group) Oversees Car Carrier Group No.1, Car Carrier Group No.2, Auto-Logistics Group and Automotive Quality Control Group In charge of Nagoya Branch
Hidetoshi Maruyama	Director, Senior Managing Corporate Officer	Chairman of Group IT Strategy Committee, Chief Information Officer Chief Executive of Global Logistic Services Headquarters (Global Logistic Services Headquarters: Logistics & Container Trade Coordination Group and Harbour Group) Oversees Information Planning Group, Logistics & Container Trade Coordination Group and Harbour Group In charge of Yokohama Branch, Kansai Branch, Russia Region, Latin America Region, Africa Region and NYK CONTAINER LINE LTD.
Yoshiyuki Yoshida	Director, Managing Corporate Officer	Chief Compliance Officer Chief Executive of General Affairs Headquarters (General Affairs Headquarters: General Affairs Group, Maritime Museum Group, Secretary Group, Human Resources Group, Internal Audit Chamber and Legal & Fair Trade Promotion Group) Oversees Maritime Museum Group, Internal Audit Chamber and Legal & Fair Trade Promotion Group In charge of General Affairs Group, Secretary Group and Human Resources Group
Eiichi Takahashi	Director, Managing Corporate Officer	Chief Financial Officer Chief Executive of Management Planning Headquarters (Management Planning Headquarters: Corporate Communication and CSR Group, IR Group, Research Group, Government and Industrial Affairs Group, Corporate Planning Group, Group Management Promotion Group, Accounting Group, Finance Group and Cruise Enterprise Group) Oversees Corporate Communication and CSR Group, IR Group, Research Group, Government and Industrial Affairs Group, Corporate Planning Group, Group Management Promotion Group and Cruise Enterprise Group In charge of Accounting Group, Finance Group, Air Freighter Business Group and NYK ACCOUNTING CO., LTD.
Yukio Okamoto	Chief Outside Director (Part-time)	Independent Director
Yoshihiro Katayama	Outside Director (Part-time)	Independent Director
Hiroko Kuniya	Outside Director (Part-time)	Independent Director
Hitoshi Oshika	Managing Corporate Officer	Senior Executive Managing Director of NIPPON CARGO AIRLINES CO., LTD.
Kazuo Ogasawara	Managing Corporate Officer	Chief Executive of Dry Bulk Division Oversees Tramp Co-ordination Group, Dry Bulk Marine Quality Control Group, Capesize Bulker Group, Panamax Group, Capesize & Panamax Bulker Group and Bulk & Projects Carriers Group In charge of Forest Products Group, Kyushu Branch and India Region
Hiroyuki Okamoto	Managing Corporate Officer	Assists the Director who oversees Car Carrier Group No.1, Car Carrier Group No.2 and Automotive Quality Control Group In charge of Auto-Logistics Group
Tomoyuki Koyama	Managing Corporate Officer	Assists the Director who oversees Marine Group Assists the Director who is in charge of Human Resources Group (matters related to personnel affairs and operation of seafarers)
Akira Kono	Managing Corporate Officer	Chief Executive of Energy Division Oversees Tramp Co-ordination Group (matters related to the Energy Division), Energy Co-ordination Group, Tanker Group and Fuel Group In charge of LNG Group and Offshore Business Group
Takuji Nakai	Corporate Officer	President of NYK CONTAINER LINE LTD. Assists the Director who oversees Logistics & Container Trade Coordination Group (matters related to the Integration of Container Shipping Businesses)
Svein Steimler	Corporate Officer	President and CEO of NYK GROUP EUROPE LTD.
Hiroki Harada	Corporate Officer	Deputy Chief Information Officer In charge of Information Planning Group, Logistics & Container Trade Coordination Group and Harbour Group
Noriko Miyamoto	Corporate Officer	In charge of Corporate Communication and CSR Group, IR Group and Research Group
Takaya Soga	Corporate Officer	In charge of Car Carrier Group No.1, Car Carrier Group No.2 and Automotive Quality Control Group
Kobune Goto	Corporate Officer	In charge of Marine Group
Motoyuki Nose	Corporate Officer	Managing Director of NYK BULK & PROJECTS CARRIERS LTD. In charge of Bulk & Projects Carriers Group
Koji Kondo	Corporate Officer	In charge of Energy Co-ordination Group, Tanker Group and Fuel Group
Koichi Uragami	Corporate Officer	In charge of Tramp Co-ordination Group, Dry Bulk Marine Quality Control Group, Capesize Bulker Group and Capesize & Panamax Bulker Group
Shohei Yamamoto	Corporate Officer	In charge of Government and Industrial Affairs Group, Corporate Planning Group, Group Management Promotion Group and Cruise Enterprise Group General Manager of Corporate Planning Group
Yutaka Higurashi	Corporate Officer	Deputy Chief Compliance Officer In charge of Maritime Museum Group, Internal Audit Chamber and Legal & Fair Trade Promotion Group
Tomoo Kitayama	Corporate Officer	In charge of Technical Group, Environment Group, Creative Solutions Group and Technical HQ Management Group
Nobuhiro Kashima	Corporate Officer	In charge of Panamax Group
Toru Kamiyama	Corporate Officer	Director and Senior Managing Executive Officer of YUSEN LOGISTICS CO, LTD.
Hemant Pathania	Corporate Officer	Managing Director and COO of NYK SHIPMANAGEMENT PTE. LTD.
Yoko Wasaki	Audit & Supervisory Board Member (Full-time)	
Hiroshi Hiramatsu	Audit & Supervisory Board Member (Full-time)	
Toshio Mita	Outside Audit & Supervisory Board Member (Part-time), Independent Auditor	
Hirohide Yamaguchi	Outside Audit & Supervisory Board Member (Part-time), Independent Auditor	