

● Logistics Centers (Warehouses)

■ NYK Logistics

	(Locations)						
	2003	2004	2005	2006	2007	2008	2009
Japan	14	20	20	21	21	22	23
Asia, China	30	44	52	63	66	70	78
Oceania	11	12	13	13	11	9	7
The Americas	16	22	24	24	25	32	30
Europe	60	56	67	69	67	68	59
World total	131	154	176	190	190	201	197

■ Yusen Air & Sea Service

	(Locations)						
	2003	2004	2005	2006	2007	2008	2009
Japan	20	19	19	19	22	20	18
Asia, China	23	25	30	37	43	44	44
Oceania	2	2	2	2	3	3	3
The Americas	26	25	25	25	25	25	24
Europe	21	21	22	22	21	21	22
World total	92	92	98	105	114	113	111

● Warehouse Area

■ NYK Logistics

	(m ²)						
	2003	2004	2005	2006	2007	2008	2009
Japan	134,047	156,730	154,601	150,282	167,355	199,163	180,393
Asia, China	241,196	376,162	458,910	503,299	560,039	624,452	562,262
Oceania	122,847	133,547	135,847	127,881	118,825	112,525	93,525
The Americas	303,569	319,412	323,917	345,042	352,876	346,126	349,118
Europe	636,249	629,446	762,513	760,205	811,501	884,968	762,979
World total	1,437,908	1,615,297	1,835,788	1,886,709	2,010,596	2,167,235	1,948,277

■ Yusen Air & Sea Service

	(m ²)						
	2003	2004	2005	2006	2007	2008	2009
Japan	47,812	45,903	65,544	65,532	71,871	73,028	72,709
Asia, China	59,923	71,485	93,797	105,262	114,863	139,823	157,521
Oceania	2,525	2,525	2,525	2,825	4,260	4,260	4,260
The Americas	58,343	59,650	60,158	62,865	70,050	75,586	74,634
Europe	45,594	47,685	52,809	64,591	72,207	79,008	79,798
World total	214,197	227,248	274,833	301,075	333,251	371,704	388,922

Notes: 1. In some Japanese domestic locations, offices are included within warehouses.

2. Yearly totals are as of September 30.

● Logistics Center (Warehouse) Locations

- NYK Logistics
- Yusen Air & Sea Service

